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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549**

**FORM 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2025

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from      to

Commission File Number: 001-41828

**Atlas Energy Solutions Inc.**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)  
**5918 W. Courtyard Drive, Suite 500**  
**Austin, Texas**  
(Address of principal executive offices)

**93-2154509**  
(I.R.S. Employer  
Identification No.)

**78730**  
(Zip Code)

**(512) 220-1200**

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, par value \$0.01 per share	AESI	New York Stock Exchange NYSE Texas

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of July 31, 2025, the registrant had 123,738,998 shares of common stock, \$0.01 par value per share, outstanding.

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# PART I—FINANCIAL INFORMATION

## Item 1. Financial Statements.

### Atlas Energy Solutions Inc. Condensed Consolidated Balance Sheets (In thousands, except share data)

	June 30, 2025 (Unaudited)	December 31, 2024
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 78,809	\$ 71,704
Accounts receivable, net	185,978	165,967
Inventories	17,466	17,302
Spare part inventories, net	38,142	23,248
Prepaid expenses and other current assets	14,064	11,197
<b>Total current assets</b>	<b>334,459</b>	<b>289,418</b>
Property, plant and equipment, net	1,551,241	1,486,246
Operating lease right-of-use assets	13,466	13,632
Finance lease right-of-use assets	9,805	5,034
Goodwill	137,326	68,999
Intangible assets, net	198,155	105,867
Other long-term assets	3,323	3,456
<b>Total assets</b>	<b>\$ 2,247,775</b>	<b>\$ 1,972,652</b>
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Accounts payable	\$ 90,579	\$ 119,018
Accounts payable - related parties	84	226
Accrued liabilities	72,105	60,294
Current portion of long-term debt	36,355	43,736
Current portion of operating lease liabilities	2,253	6,622
Current portion of finance lease liabilities	3,471	2,811
Current portion of deferred revenue	4,699	7,755
Other current liabilities	5,202	2,603
<b>Total current liabilities</b>	<b>214,748</b>	<b>243,065</b>
Long-term debt, net of discount and deferred financing costs	492,069	466,989
Deferred tax liabilities	240,812	206,872
Operating lease liabilities	12,174	7,454
Finance lease liabilities	6,147	2,483
Asset retirement obligation	7,400	7,040
Other long-term liabilities	3,093	2,193
<b>Total liabilities</b>	<b>976,443</b>	<b>936,096</b>
<b>Commitments and contingencies (Note 9)</b>		
<b>Stockholders' equity:</b>		
Preferred stock, \$0.01 par value; 500,000,000 authorized; no shares issued and outstanding as of June 30, 2025 and December 31, 2024.	—	—
Common Stock, \$0.01 par value, 1,500,000,000 shares authorized, 123,712,848 shares and 110,217,322 shares issued and outstanding as of June 30, 2025 and December 31, 2024, respectively.	1,237	1,102
Additional paid-in-capital	1,274,434	1,035,454
Retained earnings (Accumulated deficit)	(4,339)	—
<b>Total stockholders' equity</b>	<b>1,271,332</b>	<b>1,036,556</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 2,247,775</b>	<b>\$ 1,972,652</b>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Atlas Energy Solutions Inc.**  
**Condensed Consolidated Statements of Operations**  
**(Unaudited)**  
**(In thousands, except per share data)**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Product revenue	\$ 126,328	\$ 128,210	\$ 265,973	\$ 241,642
Service revenue	146,355	159,308	296,964	238,543
Rental revenue	15,993	—	23,330	—
Total revenue	288,676	287,518	586,267	480,185
Cost of sales (excluding depreciation, depletion and accretion expense)	195,904	202,136	401,967	308,882
Depreciation, depletion and accretion expense	40,633	25,027	77,633	42,202
Gross profit	52,139	60,355	106,667	129,101
Selling, general and administrative expense (including stock-based compensation expense of \$8,290, \$5,466, \$14,808, and \$9,672, respectively)	34,371	27,266	68,783	55,249
Credit loss expense	4,110	—	4,110	25
Amortization expense of acquired intangible assets	6,465	3,768	11,250	4,829
Loss on disposal of assets	—	11,098	—	11,098
Insurance recovery (gain)	—	(10,000)	—	(10,000)
Operating income	7,193	28,223	22,524	67,900
Interest (expense), net	(14,798)	(10,458)	(26,876)	(15,436)
Other income, net	370	138	629	161
Income (loss) before income taxes	(7,235)	17,903	(3,723)	52,625
Income tax expense (benefit)	(1,677)	3,066	616	11,001
Net income (loss)	\$ (5,558)	\$ 14,837	\$ (4,339)	\$ 41,624
Net income (loss) per common share				
Basic	\$ (0.04)	\$ 0.13	\$ (0.04)	\$ 0.39
Diluted	\$ (0.04)	\$ 0.13	\$ (0.04)	\$ 0.39
Weighted average common shares outstanding				
Basic	123,655	111,064	120,965	106,394
Diluted	123,655	112,023	120,965	107,171

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Atlas Energy Solutions Inc.**  
**Condensed Consolidated Statements of Stockholders' Equity**  
**(Unaudited)**  
**(In thousands)**

	Shares	Common Stock Value	Additional Paid-In-Capital	Retained Earnings (Accumulated Deficit)	Stockholders' Equity
<b>Balance at December 31, 2024</b>	110,217	\$ 1,102	\$ 1,035,454	\$ —	1,036,556
Net Income (loss)	—	—	—	(4,339 )	(4,339 )
Dividends	—	—	(61,341 )	—	(61,341 )
Dividend equivalent rights	—	—	(1,589 )	—	(1,589 )
Stock-based compensation	—	—	14,808	—	14,808
Repurchases of Common Stock under share repurchase program	(16)	—	(200 )	—	(200 )
Issuance of Common Stock upon vesting of RSUs, net of shares withheld for income taxes	284	3	(1,021 )	—	(1,018 )
Issuance of Common Stock from equity offering, net of issuance costs	11,500	115	252,955	—	253,070
Equity issued in connection with Moser Acquisition	1,728	17	35,368	—	35,385
<b>Balance at June 30, 2025</b>	<u>123,713</u>	<u>\$ 1,237</u>	<u>\$ 1,274,434</u>	<u>\$ (4,339 )</u>	<u>1,271,332</u>

	Shares	Common Stock Value	Additional Paid-In-Capital	Retained Earnings (Accumulated Deficit)	Stockholders' Equity
<b>Balance at December 31, 2023</b>	100,026	\$ 1,000	\$ 908,079	\$ (41,255 )	867,824
Net Income	—	—	—	41,624	41,624
Dividends	—	—	(45,173 )	—	(45,173 )
Dividend equivalent rights	—	—	(1,069 )	—	(1,069 )
Stock-based compensation	—	—	9,672	—	9,672
Issuance of Common Stock upon vesting of RSUs, net of shares withheld for income taxes	126	1	(1 )	—	—
Equity issued in connection with Hi-Crush Transaction	9,711	97	188,985	—	189,082
<b>Balance at June 30, 2024</b>	<u>109,863</u>	<u>\$ 1,098</u>	<u>\$ 1,060,493</u>	<u>\$ 369</u>	<u>1,061,960</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Atlas Energy Solutions Inc.**  
**Condensed Consolidated Statements of Cash Flows**  
**(Unaudited)**  
**(In thousands)**

	Six Months Ended June 30,	
	2025	2024
<b>Operating activities:</b>		
Net income (loss)	\$ (4,339 )	\$ 41,624
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation, depletion and accretion expense	79,981	43,893
Amortization expense of acquired intangible assets	11,250	4,829
Amortization of debt discount	2,508	1,490
Amortization of deferred financing costs	203	196
Loss on disposal of assets	—	11,098
Stock-based compensation	14,808	9,672
Deferred income tax	(1,623 )	10,279
Credit loss expense	4,110	25
Other	(230 )	(774 )
Changes in operating assets and liabilities:		
Accounts receivable	(16,940 )	(29,509 )
Inventories	(164 )	(8,094 )
Spare part inventories	(4,327 )	(4,204 )
Prepaid expenses and other current assets	(2,377 )	(4,205 )
Other long-term assets	97	(519 )
Accounts payable	(9,454 )	1,957
Accounts payable - related parties	(142 )	(162 )
Deferred revenue	(3,979 )	(2,275 )
Accrued liabilities and other liabilities	11,810	25,097
<b>Net cash provided by operating activities</b>	<b>81,192</b>	<b>100,418</b>
<b>Investing activities:</b>		
Purchases of property, plant and equipment	(92,657 )	(211,276 )
Acquisition, net of cash acquired	(181,511 )	(142,233 )
Proceeds from insurance recovery	5,398	—
<b>Net cash used in investing activities</b>	<b>(268,770 )</b>	<b>(353,509 )</b>
<b>Financing Activities:</b>		
Proceeds from equity offering, net of issuance costs	253,070	—
Proceeds from term loan borrowings	188,805	151,539
Principal payments on term loan borrowings	(9,477 )	(5,598 )
Payment on ABL credit facility	(70,000 )	—
Payment on Deferred Cash Consideration Note	(101,252 )	—
Payments under finance leases	(1,691 )	(911 )
Repurchases of Common Stock under share repurchase program	(200 )	—
Repayment of equipment finance notes	(2,064 )	(1,071 )
Dividends	(61,341 )	(45,173 )
Taxes withheld on vesting RSUs	(1,021 )	—
Issuance costs associated with debt financing	(146 )	(1,146 )
Proceeds from ABL credit facility	—	50,000
<b>Net cash provided by financing activities</b>	<b>194,683</b>	<b>147,640</b>
Net increase (decrease) in cash and cash equivalents	7,105	(105,451 )
Cash and cash equivalents, beginning of period	71,704	210,174
<b>Cash and cash equivalents, end of period</b>	<b>\$ 78,809</b>	<b>\$ 104,723</b>
<b>Supplemental cash flow information</b>		
Cash paid during the period for:		
Interest	\$ 25,652	\$ 16,932
Taxes	\$ 1,401	\$ 2,000
Supplemental disclosure of non-cash investing activities:		
Property, plant and equipment in accounts payable and accrued liabilities	\$ 14,226	\$ 55,826
Acquisition consideration, equity issuance	\$ 35,385	\$ 189,082
Equipment assets acquired through debt	\$ 9,162	\$ —
Hi-Crush acquisition consideration, Deferred Cash Consideration Note	\$ —	\$ 107,189

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Atlas Energy Solutions Inc.**  
**Notes to Unaudited Condensed Consolidated Financial Statements**

**Note 1 – Business and Organization**

Atlas Energy Solutions Inc., a Delaware corporation (f/k/a New Atlas HoldCo. Inc.) (“New Atlas” and together with its subsidiaries “we,” “us,” “our,” or the “Company”), was formed on June 28, 2023, pursuant to the laws of the State of Delaware, and is the successor to AESI Holdings Inc. (f/k/a Atlas Energy Solutions Inc.), a Delaware corporation (“Old Atlas”). New Atlas is a holding company and the ultimate parent company of Atlas Sand Company, LLC (“Atlas LLC”), a Delaware limited liability company formed on April 20, 2017. The Company has two segments, the sand and logistics segment and the power segment.

*Sand and Logistics*

The Company is a producer of high-quality, locally sourced 100 mesh and 40/70 sand used as a proppant during the well completion process. Proppant is necessary to facilitate the recovery of hydrocarbons from oil and natural gas wells. One hundred percent of Atlas LLC’s sand reserves are located in Texas within the Permian Basin and operations consist of proppant production and processing facilities, including four facilities near Kermit, Texas (together, the “Kermit facilities”), a fifth facility near Monahans, Texas (the “Monahans facility”), and the OnCore distributed mining network. We sell products and services primarily to oil and natural gas exploration and production companies and oilfield services companies primarily under supply agreements and also through spot sales on the open market. We operate a differentiated logistics platform that is designed to increase the efficiency, safety and sustainability of the oil and natural gas industry within the Permian Basin. This includes our fleet of fit-for-purpose trucks, trailers, and the Dune Express, an overland conveyor infrastructure solution.

*Power*

We provide distributed power solutions through a fleet of more than 950 natural gas-powered reciprocating generators, with approximately 225 megawatts of existing power generation, primarily supporting production and artificial lift operations across all major United States resource basins.

*Moser Acquisition*

On February 24, 2025 (“Moser Closing Date”), the Company completed the acquisition of (i) 100% of the authorized, issued and outstanding equity ownership interests in Moser Acquisition, Inc., a Delaware corporation (“Moser AcquisitionCo”), and (ii) Moser Engine Service, Inc. (d/b/a Moser Energy Systems), a Wyoming corporation and a wholly-owned subsidiary of Moser AcquisitionCo (such transaction, the “Moser Acquisition”), collectively referred to as “Moser,” in exchange for mixed consideration totaling \$222.9 million, subject to customary post-closing adjustments, pursuant to that certain Stock Purchase Agreement (the “Moser Purchase Agreement”) by and among Wyatt Holdings, LLC, a Delaware limited liability company and an indirectly wholly-owned subsidiary of the Company (the “Purchaser”), Moser Holdings, LLC, a Delaware limited liability company (the “Seller”), and for the limited purposes set forth therein, the Company (together with the Purchaser and the Seller, the “Parties”). Refer to Note 3 - *Acquisitions* for further discussion.

The foregoing description of the Moser Acquisition and the Moser Purchase Agreement does not purport to be complete and is subject to, and qualified in its entirety by, the full text of the Moser Purchase Agreement, a copy of which is filed as Exhibit 2.1 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, filed with the U.S. Securities and Exchange Commission (the “SEC”) on May 6, 2025.

*Hi-Crush Transaction*

On March 5, 2024 (“Hi-Crush Closing Date”), the Company completed the acquisition of the Permian Basin proppant production and logistics businesses and operations of Hi-Crush Inc., a Delaware corporation (“Hi-Crush”), in exchange for mixed consideration totaling \$456.1 million, subject to customary post-closing adjustments (the “Hi-Crush Transaction”), pursuant to that certain Agreement and Plan of Merger, dated February 26, 2024 (the “Hi-Crush Merger Agreement”), by and among the Company, Atlas LLC, Wyatt Merger Sub 1 Inc., a Delaware corporation and direct, wholly-owned subsidiary of Atlas LLC, Wyatt Merger Sub 2, LLC, a Delaware limited liability company and direct, wholly-owned subsidiary of Atlas LLC, Hi-Crush, each stockholder of Hi-Crush as of immediately prior to the effective time of the mergers pursuant to the Hi-Crush Merger Agreement (each a “Hi-Crush Stockholder” and, collectively, the “Hi-Crush Stockholders”), Clearlake Capital Partners V Finance, L.P., solely in its capacity as the Hi-Crush Stockholders’ representative and HC Minerals Inc., a Delaware corporation (collectively, the “Parties”). Refer to Note 3 - *Acquisitions* for further discussion.

## **Note 2 – Summary of Significant Accounting Policies**

### ***Basis of Presentation***

The accompanying unaudited condensed consolidated financial statements (the “Financial Statements”) have been prepared in accordance with generally accepted accounting principles in the United States of America (“GAAP”) and the requirements of the SEC. All adjustments necessary for a fair presentation of the Financial Statements have been included. Such adjustments are of a normal, recurring nature. These Financial Statements include the accounts of New Atlas, Old Atlas, Atlas Sand Operating, LLC, a Delaware limited liability company (“Atlas Operating”), Atlas LLC, and Atlas LLC’s wholly-owned subsidiaries: Atlas Sand Employee Company, LLC; Atlas OLC Employee Company, LLC; Atlas Construction Employee Company, LLC; Atlas Sand Employee Holding Company, LLC; Fountainhead Logistics Employee Company, LLC; Atlas Sand Construction, LLC; OLC Kermit, LLC; OLC Monahans, LLC; Fountainhead Logistics, LLC; Fountainhead Transportation Services, LLC; and Fountainhead Equipment Leasing, LLC.

The Company acquired Moser on February 24, 2025. These Financial Statements include the accounts of Moser AcquisitionCo and Moser Engine Service, Inc. (d/b/a Moser Energy Systems).

The Company acquired Hi-Crush and certain of its wholly-owned subsidiaries on March 5, 2024. These Financial Statements include the accounts of Hi-Crush Operating, LLC (“Hi-Crush Operating”) (f/k/a Hi-Crush Inc.) and the following wholly-owned subsidiaries of Hi-Crush Operating: Hi-Crush LMS LLC; Hi-Crush Investments LLC; OnCore Processing LLC; Hi-Crush Permian Sand LLC; Hi-Crush PODS LLC; NexStage LLC; FB Logistics LLC; BulkTracer Holdings LLC; PropDispatch LLC; Pronghorn Logistics Holdings, LLC; and Pronghorn Logistics, LLC.

The results of operations for the three and six months ended June 30, 2025 are not necessarily indicative of the results to be expected for the year ending December 31, 2025 or for any other period. The Financial Statements and these notes should be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2024 included within the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2024.

### ***Consolidation***

The Financial Statements include the accounts of the Company and controlled subsidiaries. All intercompany transactions and accounts have been eliminated in consolidation.

### ***Use of Estimates***

The preparation of the Financial Statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the related disclosure of contingent assets and liabilities at the date of the Financial Statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates used in the preparation of these Financial Statements include, but are not limited to: the proppant reserves and their impact on calculating the depletion expense under the units-of-production method; the depreciation and amortization associated with property, plant and equipment; stock-based compensation; asset retirement obligations; business combinations; valuation of goodwill and acquired intangible assets; and certain liabilities. The Company bases its estimates on historical experience and on various assumptions that are believed to be reasonable under the circumstances. Actual results could differ from those estimates.

### ***Business Combination***

Business combinations are accounted for using the acquisition method of accounting in accordance with the Accounting Standards Codification (“ASC”) 805, “Business Combinations.” The purchase price is allocated to the assets acquired and liabilities assumed based on their estimated fair values. Fair value of the acquired assets and liabilities is measured in accordance with the guidance of ASC 820, “Fair Value Measurement.” Any excess purchase price over the fair value of the net identifiable assets acquired is recorded as goodwill. Any acquisition-related costs incurred by the Company are expensed as incurred. Operating results of an acquired business are included in the Company’s results of operations from the date of acquisition. We use all available information to estimate fair values, including quoted market prices, the carrying value of acquired assets and assumed liabilities and valuation techniques such as discounted cash flows, relief-from-royalty (“RFR”) method, with or without method, multi-period excess earnings method (“MPEEM”), or cost to recreate method. We engage third-party appraisal firms to assist in the fair value determination of identifiable long-lived assets, identifiable intangible assets, as well as any contingent consideration that provides for additional consideration to be paid to the seller if certain future conditions are met. These estimates are reviewed during the 12-month measurement period and adjusted as soon as the necessary information becomes available but no later than one year from the acquisition date. The judgments made in determining the estimated fair value assigned to each class of assets acquired and liabilities assumed, as well as asset lives, can materially impact our financial condition or results of operations.

Since the closing date of the acquisitions, the acquired companies have adopted all of the Company’s accounting policies.



### ***Cash and Cash Equivalents***

Cash and cash equivalents consist of all highly-liquid investments that are readily convertible into cash and have original maturities of three months or less when purchased. As of June 30, 2025, we have deposits of \$40.5 million in an Insured Cash Sweep (“ICS”) Deposit Placement Agreement within IntraFi Network LLC facilitated by our bank. The ICS program provides the Company with access to Federal Deposit Insurance Corporation (“FDIC”) insurance for our total cash held within the ICS. We place our remaining cash deposits with high-credit-quality financial institutions. At times, a portion of our cash may be uninsured or in deposit accounts that exceed or are not covered under the FDIC limit.

### ***Accounts Receivable and Allowance for Credit Losses***

Accounts receivable are recorded at cost when earned and represent claims against third parties that will be settled in cash. These receivables generally do not bear interest. The carrying value of our receivables, net of allowance for credit losses, represents the estimated collectable amount. If events or changes in circumstances indicate specific receivable balances may be impaired, further consideration is given to our ability to collect those balances and the allowance is adjusted accordingly. We perform credit evaluations of new customers, and sometimes require deposits and prepayments, to mitigate credit risk. When it is probable that all or part of an outstanding balance will not be collected, we establish an allowance for credit losses.

We are exposed to credit losses primarily through sales of products, services, and rentals. We analyze accounts receivable on an individual customer and overall basis through review of historical collection experience and current aging status of our customer accounts. We also consider the financial condition and economic environment of our customers in evaluating the need for an allowance. The Company considers its trade receivables to consist of two portfolio segments: general receivables and shortfall receivables. General receivables result from fulfilling a performance obligation associated with a customer contract. Shortfall receivables result when a customer does not meet the minimum purchases over a period of time defined in the applicable contract. For the shortfall receivables, which were \$34.2 million as of June 30, 2025, we recognized credit loss expense of \$4.1 million for both the three and six months ended June 30, 2025, due to a dispute with a counterparty. Credit losses are estimated using the discounted cash flows methodology. For the three months ended June 30, 2024 we did not recognize credit loss expense and for the six months ended June 30, 2024, we recognized de minimis credit loss expense. On the condensed consolidated statement of operations, the six months ended June 30, 2024 credit loss expense was reclassified out of selling, general and administrative expense to credit loss expense for comparable presentation with the current period. On the condensed consolidated statement of cash flows for the six months ended June 30, 2024, we reclassified certain operating activities for comparable presentation with the current period resulting in no change to net cash provided by operating activities. As of June 30, 2025 and December 31, 2024, we had \$4.6 million and \$0.3 million in allowance for credit losses, respectively. Allowance for credit losses is included in accounts receivable on the condensed consolidated balance sheets.

As of June 30, 2025, three customers represented 21.3%, 15.0%, and 14.8% of the Company’s outstanding accounts receivable trade balance. As of December 31, 2024, two customers represented 22.2% and 11.2% of the Company’s outstanding accounts receivable trade balance.

### ***Inventories***

Inventories include raw sand stockpiles, in-process product, finished product available for shipment, and power equipment comprised of generators for sale. Inventories are valued at the lower of cost or net realizable value. Cost is determined using a weighted average cost method. Production costs include direct excavation costs, production personnel and benefits costs, processing costs, rental equipment costs, other costs directly attributable to plant operations, depreciation, and depletion.

### ***Spare Part Inventories***

Spare part inventories include critical spares, materials and supplies used in the sand and logistics segment along with equipment parts used in the power segment. Spare part inventories are valued at the lower of cost or net realizable value. Cost is determined using a weighted average cost method.

### ***Goodwill and Acquired Intangible Assets***

Goodwill represents the excess of the purchase price over the fair value of the net identifiable assets acquired in a business combination. Goodwill is not amortized, but is reviewed for impairment annually or more frequently when events or changes in circumstances indicate that the carrying value may not be recoverable. Judgments regarding indicators of potential impairment are based on market conditions and operational performance of our business. We may assess our goodwill for impairment initially using a qualitative approach to determine whether conditions exist that indicate it is more likely than not that the carrying value is greater than its fair value, and if such conditions are identified, then a quantitative analysis will be performed to determine if there is any impairment. The fair value is determined using significant unobservable inputs, or Level 3 in the fair value hierarchy. These inputs are based on internal management estimates, forecasts, and significant judgment. If the carrying amount exceeds the fair value, an impairment loss is recognized in the current period in an amount equal to the excess.

The Company amortizes the cost of definite-lived intangible assets on a straight-line basis over their estimated useful lives of 3 to 10 years. These assets are evaluated for impairment when events or changes in circumstances indicate that the carrying amount of the definite-lived intangible assets may not be recoverable.

#### ***Other Intangible Assets***

Other intangible assets consist of internal-use software. The Company applies the provisions of ASC 350, "Intangibles-Goodwill and Other." Costs associated with the acquisition of an internal-use software are capitalized when incurred and amortized over the estimated useful life of the license or application, which is generally 1 to 5 years. As of June 30, 2025 and December 31, 2024, the balance of other intangible assets was \$3.6 million and \$3.1 million, respectively.

Amortization expense associated with the other intangibles was \$0.3 million and \$0.5 million for the three and six months ended June 30, 2025, respectively. Amortization expense associated with the other intangibles was \$0.1 million and \$0.2 million for the three and six months ended June 30, 2024, respectively. The amortization expense is recorded in depreciation, depletion and accretion expense in the condensed consolidated statements of operations and condensed consolidated statements of cash flows.

#### ***Property, Plant and Equipment, Including Depreciation and Depletion***

Property, plant and equipment are recorded at cost and depreciated over their estimated useful lives using either the straight-line method or the units of production method. Construction in progress is comprised of assets which have not been placed into service and is not depreciated until the related assets or improvements are ready to be placed into service.

Costs of improvements and remanufacturing of power equipment that extend economic life or improve service potential are capitalized and depreciated over the remaining useful life of the asset, with routine repairs and maintenance expensed as incurred.

Fixed assets are carried at historical cost. Fixed assets, other than plant facilities associated with productive, depletable properties, are depreciated using the straight-line method over the estimated useful lives of the assets as follows:

Plant facilities and equipment	1 – 40 years
Furniture and office equipment	3 – 15 years
Computer and network equipment	3 – 7 years
Buildings and leasehold improvements	5 – 40 years
Logistics equipment (1)	2 – 40 years
Power equipment	1 – 15 years

(1) Logistics equipment consists of our fleet of fit-for-purpose trucks and trailers and the Dune Express.

Mine development project costs are capitalized once the deposit is classified as a proven and probable reserve. Mine development costs include engineering, mineralogical studies, drilling and other related costs to develop the mine and remove the overburden to initially expose the mineral and allow for the construction of an access way. Exploration costs are expensed as incurred and classified as exploration expense.

Mining property and development costs are amortized using the units of production method on estimated recoverable tonnage, which equals estimated proven and probable reserves. The impact to reserve estimates is recognized on a prospective basis. Drilling and related costs are capitalized for deposits where proven and probable reserves exist. These activities are directed at obtaining additional information on the deposit or converting non-reserve minerals to proven and probable reserves, with the benefit being realized over a period greater than one year.

#### ***Impairment or Disposal of Property, Plant and Equipment***

The Company periodically evaluates whether current events or circumstances indicate that the carrying value of our property, plant and equipment assets may not be recoverable. If circumstances indicate that the carrying value may not be recoverable, the Company estimates future undiscounted net cash flows using estimates, including but not limited to estimates of proven and probable sand reserves, estimated future sales prices (considering historical and current prices, price trends and related factors), operating costs and anticipated capital expenditures. If the undiscounted cash flows are less than the carrying value of the assets, the Company recognizes an impairment loss equal to the amount by which the carrying value exceeds the fair value of the assets.

The recoverability of the carrying value of the Company's mining property and development costs are dependent upon the successful development and commercial production of the Company's mineral deposit and the related processing facilities. The Company's evaluation of mineral properties for potential impairment primarily includes evaluating changes in the mineral reserves, or the underlying estimates and assumptions, including estimated production costs. Assessing the economic feasibility requires certain estimates including the prices of products to be produced and processing recovery rates, as well as operating and capital costs.

### ***Asset Retirement Obligations***

In accordance with ASC 410-20, “Asset Retirement Obligations”, the Company records a liability for asset retirement obligations at the fair value of the estimated costs to retire a tangible long-lived asset at the time the liability is incurred, when there is a legal obligation to incur costs to retire the asset and when a reasonable estimate of the fair value of the obligation can be made. The Company has asset retirement obligations with respect to certain assets due to various contractual obligations to clean and/or dispose of those assets at the time they are retired.

A liability for the fair value of an asset retirement obligation, with a corresponding increase to the carrying value of related long-lived assets, is recognized at the time of an obligating event. The asset is depreciated using the straight-line method, and the discounted liability is increased through accretion over the expected timing of settlement.

The estimated liability is based on third-party estimates of costs to abandon, including estimated economic lives and external estimates as to the cost to bring the land to a state required by the lease agreements. The Company utilized a discounted rate reflecting management’s best estimate of the credit-adjusted risk-free rate. Revisions to the liability could occur due to changes in the estimated costs, changes in the economic life or if federal or state regulators enact new requirements regarding the abandonment. Accretion expense was \$0.2 million and \$0.4 million for the three and six months ended June 30, 2025, respectively. Accretion expense was \$0.2 million and \$0.3 million for the three and six months ended June 30, 2024, respectively. Accretion is recorded on the condensed consolidated statement of operations in depreciation, depletion and accretion expense. The current portion of the asset retirement obligation, \$0.3 million, is recorded within other current liabilities and the long-term portion, \$7.4 million, is recorded within asset retirement obligations on the Company’s condensed consolidated balance sheets.

Changes in the asset retirement obligations are as follows (in thousands):

	Six Months Ended June 30,			
	2025		2024	
Beginning Balance	\$	7,817	\$	2,705
Revision of estimates		366		—
Additions to liabilities		—		5,980
Accretion expense		380		255
Settlements		(858 )		(354 )
Ending Balance	\$	<u>7,705</u>	\$	<u>8,586</u>

### ***Fair Value of Financial Instruments***

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Fair value is estimated by applying the following hierarchy, which prioritizes the inputs used to measure fair value into three levels and bases the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

Level 1 – Quoted prices in active markets for identical assets or liabilities.

Level 2 – Observable inputs other than quoted prices in active markets for identical assets and liabilities, quoted prices for identical or similar assets or liabilities in inactive markets or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 – Inputs that are generally unobservable and typically reflect management’s estimate of assumptions that market participants would use in pricing the asset or liability.

The amounts reported in the balance sheets as current assets or liabilities, including cash and cash equivalents, accounts receivable, prepaid expenses and other current assets, accounts payable, accrued liabilities and deferred revenues approximate fair value due to the short-term maturities of these instruments. The Company’s policy is to recognize transfers between levels at the end of the period. This disclosure does not impact the Company’s financial position, results of operations or cash flows.

As of the dates indicated, our debt consisted of the following (in thousands):

	At June 30, 2025		At December 31, 2024		Valuation Technique
	Carrying Value	Fair Value	Carrying Value	Fair Value	
Financial liabilities					
Outstanding principal amount of the 2025 Term Loan Credit Facility	\$ 508,797	\$ 567,445	\$ —	\$ —	Level 2 – Market Approach
Outstanding principal amount of the of the Deferred Cash Consideration Note	\$ 8,471	\$ 10,089	\$ 108,519	\$ 110,598	Level 2 – Market Approach
Outstanding amount of the other indebtedness	\$ 11,156	\$ 11,156	\$ 4,058	\$ 4,058	Level 1 – Quoted Prices
Outstanding principal amount of the Initial Term Loan under the 2023 Term Loan Credit Facility	\$ —	\$ —	\$ 174,141	\$ 193,523	Level 2 – Market Approach
Outstanding principal amount of the ADDT Loan	\$ —	\$ —	\$ 134,013	\$ 149,266	Level 2 – Market Approach
Outstanding principal amount of the DDT Loan under the 2023 Term Loan Credit Facility	\$ —	\$ —	\$ 19,994	\$ 22,145	Level 2 – Market Approach
Outstanding principal amount of the 2023 ABL Credit Facility	\$ —	\$ —	\$ 70,000	\$ 70,000	Level 1 – Quoted Prices

•Our 2025 Term Loan Credit Facility (defined in Note 8 - *Debt*) with Stonebriar Commercial Finance LLC (“Stonebriar”), pursuant to which Stonebriar extended a \$540.0 million single advance term loan, bears interest at a rate equal to 9.51% per annum. The loan is payable in eighty-five consecutive monthly installments, consisting of forty-eight monthly installments of combined principal and interest, thirty-six installments of interest only payments, and a final payment of the remaining outstanding principal balance at maturity. As of June 30, 2025, the fair value of debt has been determined by discounting the future cash flows using current market interest rates for similar financial instruments. These inputs are not quoted prices in active markets, but they are either directly or indirectly observable; therefore, they are classified as Level 2 inputs.

•The Deferred Cash Consideration Note (defined in Note 8 - *Debt*) entered into in connection with the Hi-Crush Transaction was recorded at fair value as of the acquisition date. As of June 30, 2025 and December 31, 2024, the fair value of debt has been determined by discounting the future cash flows using current market interest rates for similar financial instruments. These inputs are not quoted prices in active markets, but they are either directly or indirectly observable; therefore, they are classified as Level 2 inputs.

•We believe the fair value of our other indebtedness approximates the carrying value. This balance is comprised of equipment financing agreements. We considered the rates entered into for 2025 equipment financing agreements for the same equipment. Therefore we have classified this debt as Level 1 of the fair value hierarchy.

•Our Initial Term Loan under the 2023 Term Loan Credit Facility (defined in Note 8 - *Debt*) with Stonebriar, pursuant to which Stonebriar extended a \$180.0 million single advance seven-year term loan credit facility bears interest at a fixed rate of 9.50%, where its fair value will fluctuate based on changes in interest rates and credit quality. As of December 31, 2024, the fair value of debt has been determined by discounting the future cash flows using current market interest rates for similar financial instruments. These inputs are not quoted prices in active markets, but they are either directly or indirectly observable; therefore, they are classified as Level 2 inputs.

•Our ADDT Loan (defined in Note 8 - *Debt*) with Stonebriar in the aggregate principal amount of \$150.0 million, payable in 76 consecutive monthly installments, bears interest at a fixed rate of 10.86%, where its fair value will fluctuate based on changes in interest rates and credit quality. As of December 31, 2024, the fair value of debt has been determined by discounting the future cash flows using current market interest rates for similar financial instruments. These inputs are not quoted prices in active markets, but they are either directly or indirectly observable; therefore, they are classified as Level 2 inputs.

•Our DDT Loan under the 2023 Term Loan Credit Facility (defined in Note 8 - *Debt*) with Stonebriar in the aggregate principal amount of \$20.0 million, payable in 69 consecutive monthly installments, bears interest at a fixed rate of 10.58%, where its fair value will fluctuate based on changes in interest rates and credit quality. As of December 31, 2024, the fair value of debt has been determined by discounting the future cash flows using current market interest rates for similar financial instruments. These inputs are not quoted prices in active markets, but they are either directly or indirectly observable; therefore, they are classified as Level 2 inputs.

•As of December 31, 2024, the carrying amount of the Company's 2023 ABL Credit Facility (defined in Note 8- *Debt*) approximated fair value as it bears interest at variable rates over the term of the loan. Therefore, we have classified this debt as Level 1 of the fair value hierarchy.

See Note 8 - *Debt* for further discussion on our debt arrangements.

### ***Leases***

The Company leases office space, equipment, and vehicles under non-cancellable agreements. The Company's leases may include options to extend or renew at the Company's discretion. The measurement of the lease term includes options to extend or renew when it is reasonably certain the Company will exercise those options. Lease assets and liabilities are recognized at the commencement date based on the present value of minimum lease payments over the lease term. To determine the present value of future minimum lease payments, the Company uses the implicit rate when readily determinable; however, certain leases do not provide an implicit rate. Therefore, to determine the present value of minimum lease payments, the Company uses the incremental borrowing rate based on the information available at the commencement date of the lease. The Company's finance lease agreements typically include an interest rate that is used to determine the present value of future lease payments. Short-term operating leases with an initial term of 12 months or less are not recorded on our balance sheet. Minimum lease payments are expensed on a straight-line basis over the lease term, including reasonably certain renewal options.

The Company periodically evaluates whether current events or circumstances indicate that the carrying value of our right-of-use assets exceeds fair value. If such a review should indicate that the carrying amount of right-of-use asset is not recoverable, the Company will reduce the carrying amount of such assets to fair value.

The Company is a lessor as we lease certain power equipment to customers through operating leases. These agreements are short term in nature and have monthly terms with no renewal options that are reasonably certain to exercise, or early termination options based on established terms specific to the individual agreement.

Under Accounting Standards Update ("ASU") 2016-02, Leases (Topic 842), the Company elected the package of practical expedients permitted under the transition guidance within the new standard, including the option to carry forward the historical lease classifications and assessment of initial direct costs, account for lease and non-lease components as a single lease, and to not include leases with an initial term of less than 12 months in the lease assets and liabilities.

### ***Revenues***

Under ASC Topic 606 - Revenue from Contracts with Customers ("ASC 606"), revenue recognition is based on the transfer of control, or the customer's ability to benefit from the services and products in an amount that reflects the consideration expected to be received in exchange for those services and products. In recognizing revenue for products and services, the transaction price is determined from sales orders or contracts with customers.

The Company generates product revenues from the sale of product that customers purchase for use in the oil and gas industry. Revenues are derived from product sold to customers under supply agreements, the terms of which can extend for over one year, and from spot sales through individual purchase orders executed at prevailing market rates. The Company's product revenues are primarily a function of the price per ton realized and the volumes sold. Pricing structures under the supply agreements are, in certain cases, subject to certain contractual adjustments and consist of a combination of negotiated pricing and fixed pricing. These arrangements may undergo periodic negotiations regarding pricing and volume requirements, which may occur in volatile market conditions.

The Company generates service revenue by providing transportation, storage solutions, and contract labor services to companies in the oil and gas industry. Transportation services typically consist of transporting product from the plant facilities to the wellsite. The amounts invoiced reflect the transportation services rendered. The amounts invoiced reflect either the contractual monthly minimum, or the length of time the equipment was utilized in the billing period. Labor services provide the customers with supervisory, logistics, or field personnel. The amounts invoiced for storage solutions and contract labor services reflect the amount of time these services were utilized in the billing period. Transportation, storage solutions, and contract labor services are contracted through formal agreements or work orders executed under established pricing terms.

The Company generates rental revenue from the power equipment leases, which include maintenance, parts and service, in the period earned on a straight-line basis, over the term of the contract, regardless of the timing of the billing to customers.

The Company recognizes revenue for product at a point in time following the transfer of control and satisfaction of the performance obligation of such items to the customer, under ASC 606, which typically occurs upon customer pick-up at the facilities. The Company recognizes revenue for services when services are rendered to the customer and the performance obligation is satisfied. The Company's standard collection terms are generally 30 days, with certain customer payment terms extending up to 60 days.

Certain of the Company's contracts contain shortfall provisions that calculate agreed upon fees that are billed when the customer does not meet the minimum purchases over a period of time defined in each contract and when collectability is reasonably certain. As the Company does not have the ability to predict customers' orders over the period, there are constraints around the ability to recognize the variability in consideration related to this condition. The Company recognized shortfall provision revenue of \$11.5 million and \$23.9 million for the three and six months ended June 30, 2025, respectively, which was recorded in product revenue in the condensed consolidated statements of operations. The Company recognized shortfall provision revenue of \$1.5 million and \$2.0 million for the three and six months ended June 30, 2024, respectively.

The Company's revenue was generated in the United States for the three and six months ended June 30, 2025 and 2024. Revenue is disaggregated by product, service, and rental revenue, no further disaggregation of revenue information is provided.

The Company has elected to use the ASC 606 practical expedients, pursuant to which it has excluded disclosures of transaction prices allocated to remaining performance obligations and when it expects to recognize such revenue. The remaining performance obligations are primarily comprised of unfulfilled contracts to deliver product, most of which hold a remaining duration of less than one year, and of which ultimate transaction prices will be allocated entirely to the unfulfilled contracts. The Company's transaction prices under these contracts may be impacted by market conditions and potential contract negotiations, which have not yet been determined, and are therefore variable in nature.

The Company has elected to exclude from the measurement of the transaction price all taxes assessed by governmental authorities that are both imposed on and concurrent with a specific revenue-producing transaction and collected by the Company from a customer, such as sales tax, use tax, value-added tax and similar taxes.

#### ***Deferred Revenues***

The Company occasionally receives prepayments from customers for future deliveries of product or contributions in aid of construction. Amounts received from customers in advance of product deliveries are recorded as contract liabilities referred to as deferred revenues and are recognized as revenue upon delivery of the product. Certain prepayments are secured by collateral interest in certain property, plant and equipment. The Company recognized revenue of \$1.9 million and \$4.2 million from deferred revenue for the three and six months ended June 30, 2025, respectively. The Company recognized revenue of \$1.7 million and \$2.3 million from deferred revenue for the three and six months ended June 30, 2024, respectively.

Changes in the deferred revenues balance are as follows (in thousands):

	Six Months Ended June 30,			
	2025		2024	
Beginning Balance	\$	7,755	\$	—
Customer prepayment acquired in acquisitions		923		13,248
Consideration received and deferred		268		—
Revenue recognized		(4,247)		(2,274)
Ending Balance	\$	<u>4,699</u>	\$	<u>10,974</u>

#### ***Stock-Based Compensation***

We account for stock-based compensation, including grants of incentive units, restricted stock awards, time-based restricted stock units and performance share units, under the measurement and recognition provisions of ASC 718, "Compensation – Stock Compensation." We account for stock-based compensation by amortizing the fair value of the stock, which is determined at the grant date, on a straight-line basis unless the tranche method is required.

We account for forfeitures as they occur and reverse any previously recognized stock-based compensation expense for the unvested portion of the awards that were forfeited. The number of forfeited shares will be available for purposes of awards under the Company's Long Term Incentive Plan (the "LTIP"). Stock-based compensation expense is recognized as selling, general and administrative expense on the Company's condensed consolidated statements of operations.

### ***Income Taxes***

The Company, under ASC 740–Income Taxes (“ASC 740”), computes its quarterly taxes using an estimated annual effective tax rate which is applied to year-to-date pre-tax book net income, except for discrete items. For the period ended June 30, 2025, the Company determined the best estimate of the annual effective tax rate was the year-to-date effective tax rate which was applied to year-to-date income to estimate quarterly taxes. Income taxes associated with discrete items are computed and recorded in the period that the specific transaction occurs.

ASC 740 prescribes a recognition threshold and a measurement attribute for the financial statement recognition and measurement of tax positions taken or expected to be taken in a tax return. The Company evaluates the uncertainty in tax positions taken or expected to be taken in the course of preparing the Financial Statements to determine whether the tax positions are more likely than not of being sustained by the applicable tax authority. However, the conclusions regarding the evaluation are subject to review and may change based on factors including, but not limited to, ongoing analysis of tax laws, regulations, and interpretations thereof.

As of June 30, 2025 and December 31, 2024, the Company did not have any liabilities for uncertain tax positions or gross unrecognized tax benefits. Our income tax returns from 2021, 2022 and 2023 are subject to examinations by U.S. federal, state or local tax authorities. The Company cannot predict or provide assurance as to the ultimate outcome of any existing or future examinations.

### ***Recently Issued Accounting Pronouncements***

***Segments-*** In November 2023, the Financial Accounting Standard Board (“FASB”) issued ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures to improve reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses and information used to assess segment performance. The ASU is effective for fiscal years beginning after December 15, 2023 on a retrospective basis, and for interim periods within fiscal years beginning after December 15, 2024. The Company adopted ASU 2023-07, for a further discussion refer to Note 15- *Business Segments*.

### ***Recently Issued Accounting Pronouncements Not Yet Effective***

***Income Statement Reporting Disclosures-*** In November 2024, the FASB issued ASU 2024-03, Income Statement-Reporting Comprehensive Income-Expense Disaggregation Disclosures (Subtopic 220-40). The amendments in this update requires additional disclosure of certain costs and expenses within the notes to the financial statements. The new standard is effective for annual periods beginning after December 15, 2026 and interim periods beginning after December 15, 2027. The Company is currently evaluating the impact on the Financial Statements and related disclosures.

***Income Taxes-*** In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The standard requires disaggregated information about a reporting entity’s effective tax rate reconciliation as well as information on income taxes paid. The standard is intended to benefit investors by providing more detailed income tax disclosures that would be useful in making capital allocation decisions and applies to all entities subject to income taxes. The new standard is effective for annual periods beginning after December 15, 2024. The Company is currently evaluating the impact on the Financial Statements and related disclosures.

### Note 3 – Acquisitions

#### Moser Acquisition

On February 24, 2025, the Company completed the Moser Acquisition and acquired 100% of Moser AcquisitionCo's ownership interest and its wholly-owned subsidiary, Moser Engine Service, Inc. (d/b/a Moser Energy Systems). The Moser Acquisition expanded current operations into distributed power end markets.

The acquisition-date fair value of the consideration was comprised of the following (in thousands):

	February 24, 2025	
Cash to sellers at close (1)	\$	187,535
Stock consideration (2)		35,385
<b>Total</b>	<b>\$</b>	<b>222,920</b>

(1) Includes payment of debt and transaction costs paid on behalf of the Seller.

(2) Stock consideration is measured at fair value as of the Moser Closing Date (the "Moser Stock Consideration") by taking the product of (a) the 1,727,764 closing shares (as defined in the Moser Purchase Agreement) and (b) the low price per share of \$20.48 on February 24, 2025, which is in line with ASC 820, "Fair Value Measurement" and company policy as an accounting policy election under ASC 235, "Notes to Financial Statements."

The Company has applied the acquisition method of accounting in accordance with ASC 805, "Business Combinations," and recognized assets acquired and liabilities assumed at their fair values as of the date of acquisition, with the excess purchase consideration recorded to goodwill. The fair value of acquired property and equipment were based on both available market data and a cost approach. As the Company finalizes the estimation of the fair value of the assets acquired and liabilities assumed, additional adjustments may be recorded during the measurement period (a period not to exceed 12 months from the acquisition date).

The following table summarizes the preliminary allocation of the purchase price to the fair value of assets acquired and liabilities assumed as of February 24, 2025, including measurement period adjustments through June 30, 2025 (in thousands):

	February 24, 2025	Fair Value Adjustments	June 30, 2025
Cash and cash equivalents	\$ 6,024	\$ —	\$ 6,024
Accounts receivable	12,579	—	12,579
Spare parts inventories	11,278	(711)	10,567
Prepaid expenses and other current assets	559	—	559
Property, plant and equipment	65,303	(956)	64,347
Intangible assets	102,400	600	103,000
Operating lease right-of-use assets	5,423	—	5,423
Finance lease right-of-use assets	1,414	—	1,414
Accounts payable	(3,618)	—	(3,618)
Accrued liabilities	(2,375)	—	(2,375)
Current portion of operating lease liabilities	(1,239)	—	(1,239)
Current portion of finance lease liabilities	(561)	—	(561)
Current portion of deferred revenue	(923)	—	(923)
Other current liabilities	(4)	—	(4)
Deferred tax liabilities	(35,594)	31	(35,563)
Operating lease liabilities	(4,184)	—	(4,184)
Finance lease liabilities	(853)	—	(853)
Goodwill	67,291	1,036	68,327
<b>Net Assets Acquired</b>	<b>\$ 222,920</b>	<b>\$ —</b>	<b>\$ 222,920</b>



The preliminary purchase price allocation is subject to further refinement and may require significant adjustments to arrive at the final purchase price allocation. The above fair values of assets acquired and liabilities assumed are preliminary and are based on the information that was available as of the reporting date. The Company retained an independent appraiser to determine the fair value of assets acquired and liabilities assumed. In accordance with the acquisition method of accounting, the purchase price of Moser has been allocated to the acquired assets and assumed liabilities based on their preliminary estimated acquisition date fair values. The fair value estimates were based on income, market, and cost valuation methods. These fair values were based on inputs that are not observable in the market and thus represent Level 3 inputs. Several significant assumptions and estimates were involved in the application of these valuation methods, including discount rates, future expected cash flows and other future events that are based on the Company's best judgment from the information available. The excess of the total consideration over the estimated fair value of the amounts initially assigned to the identifiable assets acquired and liabilities assumed has been recorded as goodwill. The final determination of the fair value of certain assets and liabilities will be completed as soon as the necessary information becomes available but no later than one year from the acquisition date. The Company expects to continue to obtain information for the purpose of determining the fair value of the assets acquired and liabilities assumed on the acquisition date throughout the remainder of the measurement period. As of June 30, 2025, we had purchase price adjustments that resulted in a de minimis change in depreciation, depletion and accretion expense and amortization expense on the condensed consolidated statements of operations for both the three and six months ended June 30, 2025.

The Company's condensed consolidated statement of operations includes revenue of \$16.0 million and \$23.3 million for the three and six months ended June 30, 2025, respectively, attributable to the acquired Moser operations. The Company's condensed consolidated statement of operations includes direct operating expenses of \$6.0 million and \$8.3 million for the three and six months ended June 30, 2025, respectively, attributable to the acquired Moser operations. Of the \$68.3 million of goodwill recognized, a de minimis amount is considered non-deductible goodwill primarily attributable to the entry into the power segment along with economies of scale. The goodwill from the Moser Acquisition was assigned to the power segment.

The following transactions were recognized separately from the acquisition of assets and assumption of liabilities in the Moser Acquisition.

- Transaction costs consisting of legal and professional fees. For the three and six months ended June 30, 2025, the Company incurred \$0.3 million and \$7.2 million fees, respectively, which were expensed as incurred and presented in selling, general and administrative expenses in the condensed consolidated statements of operations.
- In connection with the Moser Acquisition, the Company entered into the 2025 Term Loan Credit Facility (defined in Note 8 - *Debt*). See Note 8 - *Debt* for further information.

#### **Identifiable Intangible Assets Acquired**

The following table summarizes key information underlying identifiable intangible assets related to the Moser Acquisition:

	Useful Life (In years)		Fair Value (In thousands)
Customer relationships	10	\$	73,500
Trade name	10		6,600
Proprietary technology (generators)	10		17,800
Proprietary technology (military applications)	5		5,100
<b>Total</b>		\$	<b>103,000</b>

The preliminary estimate of the fair value of the identifiable intangible assets was determined primarily using the income approach and cost approach.

- The income approach requires a forecast of all of the expected future cash flows through various methods. Customer relationships were valued using the MPEEM and trade name and proprietary technology (generators) were valued using the RFR method.
- The cost approach reflects the amount that would be required currently to replace the service capacity of an asset (often referred to as current replacement cost). Proprietary technology (military applications) was valued using the cost to recreate method.

### Pro Forma Financial Information

The following table summarizes, on an unaudited pro forma basis, the condensed combined results of operations of the Company for the three and six months ended June 30, 2025 and 2024, assuming the Moser Acquisition had occurred on January 1, 2024 (in thousands).

	Three Months Ended June 30,				Six Months Ended June 30,			
	2025		2024		2025		2024	
				(Unaudited)				
Revenue	\$	288,676	\$	305,847	\$	597,206	\$	517,071
Net income (loss)	\$	(5,114)	\$	13,786	\$	2,488	\$	35,859

The following table summarizes the allocation of the purchase price to the fair value of assets acquired and liabilities assumed as of March 5, 2024, including adjustments through the measurement period. There were no adjustments since December 31, 2024. Refer to the table below (in thousands):

	March 5, 2024	Fair Value Adjustments	December 31, 2024
Cash and cash equivalents	\$ 6,982	\$ —	\$ 6,982
Accounts receivable	96,393	—	96,393
Inventories	4,235	—	4,235
Spare parts inventories	3,101	—	3,101
Prepaid expenses and other current assets	2,180	—	2,180
Property, plant and equipment	277,584	22,842	300,426
Intangible assets	111,723	3,353	115,076
Operating lease right-of-use assets	10,868	—	10,868
Finance lease right-of-use assets	7,311	—	7,311
Other long-term assets	92	—	92
Accounts payable	(37,736)	—	(37,736)
Accrued liabilities	(13,162)	(2,190)	(15,352)
Current portion of long-term debt	(1,914)	—	(1,914)
Current portion of operating lease liabilities	(6,388)	—	(6,388)
Current portion of finance lease liabilities	(3,299)	—	(3,299)
Current portion of deferred revenue	(3,302)	—	(3,302)
Other current liabilities (1)	(1,221)	—	(1,221)
	(252)	—	(252)
Long-term debt, net of discount and deferred financing costs	—	—	—
Deferred tax liabilities	(70,378)	1,379	(68,999)
Operating lease liabilities	(4,479)	—	(4,479)
Finance lease liabilities	(4,012)	—	(4,012)
Deferred revenue	(9,946)	—	(9,946)
	(2,663)	—	(2,663)
Asset retirement obligation	—	—	—
Goodwill	91,171	(22,172)	68,999
<b>Net Assets Acquired (2)</b>	<b>\$ 452,888</b>	<b>\$ 3,212</b>	<b>\$ 456,100</b>

(1) The March 5, 2024 presentation includes the current portion of operating lease liabilities, current portion of finance lease liabilities, and current portion of deferred revenue. These balances were previously included within other current liabilities on our Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed with the SEC on May 8, 2024.

(2) The March 5, 2024 presentation includes operating lease liabilities, finance lease liabilities, deferred revenue, and asset retirement obligation. These balances were previously included within other long-term liabilities on our Quarterly Report on Form 10-Q for the quarter ended March 31, 2024, filed with the SEC on May 8, 2024.

The Company retained an independent appraiser to determine the fair value of assets acquired and liabilities assumed. In accordance with the acquisition method of accounting, the purchase price of Hi-Crush has been allocated to the acquired assets and assumed liabilities based on their acquisition date fair values. The fair value estimates were based on income, market, and cost valuation methods. These fair values were based on inputs that are not observable in the market and thus represent Level 3 inputs. Several significant assumptions and estimates were involved in the application of these valuation methods, including discount rates, future expected cash flows and other future events that are based on the Company's best judgment from the information available.

The excess of the total consideration over the estimated fair value of the amounts initially assigned to the identifiable assets acquired and liabilities assumed has been recorded as goodwill. Of the \$69.0 million of goodwill recognized, \$33.8 million is considered non-deductible goodwill primarily attributable to synergies and economies of scale expected from combining Hi-Crush's Permian Basin proppant production and logistics operations with the Company's operations. The goodwill from the Hi-Crush Transaction was assigned to the sand and logistics segment.

The fair value of the identifiable intangible assets was determined using the income approach, which requires a forecast of all of the expected future cash flows either through the with or without method or the RFR method. The fair value of the reserves were valued using the income approach through the MPEEM. Reserves are recorded in property, plant and equipment, net on the Company's condensed consolidated balance sheets.

#### Note 4 – Goodwill and Acquired Intangible Assets

##### Goodwill

Changes in the carrying value of goodwill (in thousands):

Balance at December 31, 2024	\$	68,999
Moser Acquisition		68,327
Balance at June 30, 2025	\$	<u>137,326</u>

The Company has applied the acquisition method of accounting in accordance with ASC 805, “Business Combinations,” and recognized assets acquired and liabilities assumed from acquisitions at their fair value as of the date of acquisition, with the excess purchase consideration recorded to goodwill. As the Company finalizes the estimation of the fair value of the assets acquired and liabilities assumed, additional adjustments to the amount of goodwill may be necessary, refer to Note 3 - *Acquisitions* for further discussion. Goodwill is not amortized, but is evaluated for impairment annually or more frequently when indicators of impairment exist.

##### Acquired Intangible Assets

The following table presents the detail of acquired intangible assets other than goodwill as of June 30, 2025 and December 31, 2024 (in thousands):

	Carrying Amount	June 30, 2025 Accumulated Amortization	Net	Carrying Amount	December 31, 2024 Accumulated Amortization	Net
Customer relationships	\$ 173,726	\$ (15,815)	\$ 157,911	\$ 100,226	\$ (8,244)	\$ 91,982
Trade names	21,450	(6,777)	14,673	14,850	(4,072)	10,778
Proprietary technology	22,900	(974)	21,926	—	—	—
Total	<u>\$ 218,076</u>	<u>\$ (23,566)</u>	<u>\$ 194,510</u>	<u>\$ 115,076</u>	<u>\$ (12,316)</u>	<u>\$ 102,760</u>

Amortization expense recognized during the three and six months ended June 30, 2025, was \$6.5 million \$11.3 million, respectively, and was recorded in amortization expense of acquired intangible assets on the condensed consolidated statements of operations. Amortization expense recognized during the three and six months ended June 30, 2024 was \$3.7 million and \$4.8 million, respectively.

Refer to Note 3 - *Acquisitions* for additional information over these acquired intangible assets.

Estimated future amortization expense is as follows (in thousands):

Remainder of 2025	\$	12,891
2026		25,783
2027		21,711
2028		20,833
2029		20,833
2030		19,969
Thereafter		72,490
Total	\$	<u>194,510</u>

#### Note 5 – Inventories

Inventories consisted of the following (in thousands):

	June 30, 2025	December 31, 2024
Raw materials	\$ 3,205	\$ 2,793
Work-in-process	7,615	7,641
Finished goods	5,737	6,868
Power equipment	909	—
Inventories	<u>\$ 17,466</u>	<u>\$ 17,302</u>

**Note 6 – Property, Plant and Equipment, Net**

Property, plant and equipment, net, consisted of the following (in thousands):

	June 30, 2025	December 31, 2024
Plant facilities associated with productive, depletable properties	\$ 309,859	\$ 308,147
Plant equipment	836,306	770,738
Land	8,402	8,402
Furniture and office equipment	4,339	2,587
Computer and network equipment	2,084	2,047
Buildings and leasehold improvements	51,186	46,738
Power equipment	73,320	—
Logistics equipment	541,724	94,946
Construction in progress	32,463	485,515
Property, plant and equipment	1,859,683	1,719,120
Less: Accumulated depreciation and depletion	(308,442)	(232,874)
Property, plant and equipment, net	<u>\$ 1,551,241</u>	<u>\$ 1,486,246</u>

Depreciation expense recognized in depreciation, depletion and accretion expense was \$37.0 million and \$70.2 million for the three and six months ended June 30, 2025, respectively. Depreciation expense recognized in depreciation, depletion and accretion expense was \$21.0 million and \$35.7 million for the three and six months ended June 30, 2024, respectively.

Depletion expense recognized in depreciation, depletion and accretion expense was \$3.2 million and \$6.6 million for the three and six months ended June 30, 2025, respectively. Depletion expense recognized in depreciation, depletion and accretion expense was \$3.5 million and \$6.0 million for the three and six months ended June 30, 2024, respectively.

Depreciation expense recognized in selling, general and administrative expense was \$1.0 million and \$2.3 million for the three and six months ended June 30, 2025, respectively. Depreciation expense recognized in selling, general and administrative expense was \$0.9 million and \$1.7 million for the three and six months ended June 30, 2024, respectively.

*Impairment or Disposal of Long-Lived Assets*

The Company reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the asset's carrying amount may not be recoverable. The Company conducts its long-lived asset impairment analyses in accordance with ASC 360-10-15, "Impairment or Disposal of Long-Lived Assets." The Company did not recognize impairment of long-lived assets or loss on disposal of assets for the three and six months ended June 30, 2025.

During the second quarter of 2024, the Company concluded it had a triggering event requiring an assessment for impairment as a result of the fire at one of the Kermit facilities that caused damage to the physical condition of the Kermit asset group. The Company groups assets and liabilities at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities and evaluates the asset group against the sum of the undiscounted future cash flows. If the undiscounted cash flows do not indicate the carrying amount of the asset group is recoverable, an impairment charge is measured as the amount by which the carrying amount of the asset group exceeds its fair value based on discounted cash flow analysis. The Company performed a recoverability test and determined there was no impairment of the associated asset group for the three and six months ended June 30, 2024. The Company recorded a \$11.1 million loss from the disposal for the three and six months ended June 30, 2024, which is recorded as a loss on disposal of assets on the condensed consolidated statements of operations. The Company recorded \$10.0 million of insurance recovery in connection with this incident as this recovery amount is deemed collectable and legally enforceable as of June 30, 2024. The proceeds are recorded as insurance recovery (gain) on the condensed consolidated statements of operations and within accounts receivable on the condensed consolidated balance sheets.

## Note 7 – Leases

### Lessor Arrangements

The Company leases power equipment to customers through operating leases. These agreements are short term in nature and have monthly terms with no renewal options that are reasonably certain to be exercised, or early termination options based on established terms specific to the individual agreement.

The following table presents the underlying gross assets and accumulated depreciation of power equipment leases included in property, plant and equipment, net (in thousands):

	June 30, 2025	
Gross assets	\$	40,490
Less: Accumulated depreciation		(1,720 )
Net assets	\$	<u>38,770</u>

The Company did not have power equipment leases included in property, plant and equipment, net as of December 31, 2024.

Revenues from the leased power equipment for the three and six months ended June 30, 2025, was \$16.0 million \$23.3 million, respectively, which is presented as rental revenue on the condensed consolidated statements of operations. There was no rental revenue for the three and six months ended June 30, 2024.

The estimated future undiscounted cash flows from lessor revenue are not expected to be material as our lessor lease terms are monthly.

### Lessee Arrangements

We have operating and finance leases primarily for office space, equipment, and vehicles. The terms and conditions for these leases vary by the type of underlying asset.

Certain leases include variable lease payments for items such as property taxes, insurance, maintenance, and other operating expenses associated with leased assets. Payments that vary based on an index or rate are included in the measurement of lease assets and liabilities at the rate as of the commencement date. All other variable lease payments are excluded from the measurement of lease assets and liabilities, and are recognized in the period in which the obligation for those payments is incurred.

The components of lease cost were as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Finance lease cost:				
Amortization of right-of-use assets	\$ 1,188	\$ 881	\$ 2,065	\$ 1,186
Interest on lease liabilities	155	104	223	139
Operating lease cost	2,619	1,976	5,123	2,738
Variable lease cost	265	159	472	316
Short-term lease cost	21,926	14,903	41,613	26,609
Total lease cost	<u>\$ 26,153</u>	<u>\$ 18,023</u>	<u>\$ 49,496</u>	<u>\$ 30,988</u>

Supplemental cash flow and other information related to leases were as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Cash paid for amounts included in the measurement of lease liabilities:				
Operating cash outflows from operating leases	\$ 2,542	\$ 2,103	\$ 5,084	\$ 2,397
Operating cash outflows from finance leases	\$ 155	\$ 103	\$ 223	\$ 108
Financing cash outflows from finance leases	\$ 732	\$ 49	\$ 1,691	\$ 114
Right-of-use assets obtained in exchange for new lease liabilities:				
Operating leases	\$ 179	\$ 3,581	\$ 5,651	\$ 10,892
Finance leases	\$ 4,869	\$ 355	\$ 6,283	\$ 11,223

Lease terms and discount rates as of June 30, 2025 and December 31, 2024 are as follows:

	June 30, 2025	December 31, 2024
Weighted-average remaining lease term:		
Operating leases	4.3 years	4.4 years
Finance leases	4.7 years	2.0 years
Weighted-average discount rate:		
Operating leases	8.0%	5.7%
Finance leases	7.2%	5.6%

Future minimum lease commitments as of June 30, 2025 are as follows (in thousands):

	Finance	Operating
Remainder of 2025	\$ 2,101	\$ 4,224
2026	3,486	1,087
2027	1,786	2,902
2028	870	2,582
2029	759	2,594
Thereafter	2,594	5,421
Total lease payments	11,596	18,810
Less imputed interest	1,978	4,383
Total	<u>\$ 9,618</u>	<u>\$ 14,427</u>

On February 17, 2025, we entered into two master lease agreements between subsidiaries of the Company as lessees and On Your Six Capital LLC as the lessor in each case, to fund up to \$65.0 million of purchases of transportation and logistics equipment. The progress rent for financing on any purchased equipment is based on the monthly equivalent lease rate factor to be determined at execution of each lease schedule.

As of June 30, 2025, we had \$19.6 million of additional leases that have not yet commenced. Certain transportation and logistics leases discussed here are a component of the purchase commitments discussed in Note 9 - *Commitments and Contingencies*.

#### Note 8 – Debt

Debt consists of the following (in thousands):

	June 30, 2025	December 31, 2024
2025 Term Loan Credit Facility	\$ 533,782	\$ —
Deferred Cash Consideration Note	10,000	111,252
Other indebtedness	11,156	4,058
Initial Term Loan under the 2023 Term Loan Credit Facility	—	180,000
ADDT Loan	—	135,617
DDT Loan under the 2023 Term Loan Credit Facility	—	20,000
2023 ABL Credit Facility	—	70,000
Less: Debt discount, net of accumulated amortization of \$6,490 and \$4,009, respectively	(25,736)	(9,380)
Less: Deferred financing fees, net of accumulated amortization of \$343 and \$255, respectively	(778)	(822)
Less: Current portion (a)	(36,355)	(43,736)
Long-term debt	<u>\$ 492,069</u>	<u>\$ 466,989</u>

(a) The current portion of long-term debt reflects payments based on the terms of the 2025 Term Loan Credit Facility, the Deferred Cash Consideration Note, and other indebtedness.

### ***2025 Term Loan Credit Facility***

On February 21, 2025, Atlas LLC entered into a credit agreement (the “2025 Term Loan Credit Agreement”) with Stonebriar, as administrative agent and initial lender, pursuant to which Stonebriar extended Atlas LLC a term loan credit facility comprised of a \$540.0 million single advance term loan that was made on February 21, 2025 (the “2025 Term Loan Credit Facility”).

The 2025 Term Loan Credit Facility is payable in eighty-five consecutive monthly installments, consisting of forty-eight monthly installments of combined principal and interest, thirty-six installments of interest only payments, and a final payment of the remaining outstanding principal balance at maturity. The 2025 Term Loan Credit Facility has a final maturity date of March 1, 2032 (the “Maturity Date”). The 2025 Term Loan Credit Facility bears interest at a rate equal to 9.51% per annum.

The 2025 Term Loan Credit Facility includes a discount of \$18.8 million and de minimis deferred financing fees. As discussed below (*2023 Term Loan Credit Agreement*), the 2025 Term Loan Credit Facility also includes previously unamortized debt discount and deferred financing fees of \$7.2 million associated with prior Stonebriar borrowings. These amounts are recorded as a direct reduction from the carrying amount of the debt obligation on the Company’s condensed consolidated balance sheets and are amortized to interest expense using the effective interest method. Interest expense associated with the 2025 Term Loan Credit Facility was \$12.7 million and \$18.2 million for the three and six months ended June 30, 2025, respectively, and the interest expense associated with the discount and deferred financing costs was \$0.8 million and \$1.1 million for the three and six months ended June 30, 2025, respectively.

In the event that the Leverage Ratio (as defined under the 2025 Term Loan Credit Agreement) as of the end of any fiscal quarter ending on or after June 30, 2025 is equal to or greater than 2.5:1.0, Atlas LLC will be required to prepay the 2025 Term Loan Credit Facility with 50% of Excess Cash Flow (as defined under the 2025 Term Loan Credit Agreement) for the fiscal quarter period most recently ended less the aggregate amount of optional prepayments of the Term Loan made during such period.

Atlas LLC may voluntarily redeem the loan outstanding under the 2025 Term Loan Credit Facility, provided that any such prepayment shall include a prepayment fee equal to the sum of the Make-Whole Amount (as defined in under the 2025 Term Loan Credit Agreement) plus (a) three percent (3%) of the principal amount being repaid if such prepayment occurs on or prior to February 21, 2028, (b) two percent (2%) of the principal amount being repaid if such prepayment occurs after February 21, 2028 but on or prior to February 21, 2029 and (c) one percent (1%) of the of the principal amount being repaid if such prepayment occurs thereafter. The Make-Whole Amount shall equal zero (0) when calculating any prepayment made after February 21, 2027. Upon the maturity of the 2025 Term Loan Credit Facility, the entire unpaid principal amount of the loan outstanding thereunder, together with interest, fees and other amounts payable in connection with the facility, will be immediately due and payable without further notice or demand.

Dividends and distributions to equity holders are permitted to be made pursuant to certain limited exceptions and baskets described in the 2025 Term Loan Credit Agreement and otherwise generally subject to certain restrictions set forth in the 2025 Term Loan Credit Agreement, including the requirement that no Event of Default (as defined under the 2025 Term Loan Credit Agreement) has occurred and is continuing.

The 2025 Term Loan Credit Facility includes certain non-financial covenants, including but not limited to restrictions on incurring additional debt and certain distributions. The 2025 Term Loan Credit Facility is subject to two financial covenants, which require that the Loan Parties (as defined in the 2025 Term Loan Credit Agreement) maintain a maximum Leverage Ratio of 4.0 to 1.0 and a minimum Liquidity (as defined in the 2025 Term Loan Credit Agreement) of \$40,000,000. Such financial covenants are tested as of the last day of each fiscal quarter.

The Company used the proceeds from the 2025 Term Loan Credit Facility (i) to refinance the existing 2023 Term Loan Credit Facility and the ADDT Loan (as defined below), (ii) to finance the cash consideration for the Moser Acquisition, and (iii) for general corporate purposes.

The 2025 Term Loan Credit Facility is unconditionally guaranteed, jointly and severally, by Atlas LLC and its subsidiaries and secured by substantially all of the assets of Atlas LLC and its subsidiaries. The 2025 Term Loan Credit Facility is also unconditionally guaranteed on an unsecured basis by the Company.

As of June 30, 2025, Atlas LLC was in compliance with the covenants of the 2025 Term Loan Credit Facility.



### ***Deferred Cash Consideration Note***

In accordance with the Hi-Crush Merger Agreement, the Company issued a secured PIK toggle seller note in an aggregate principal amount of \$111.3 million, with a final maturity date of January 31, 2026 (the “Deferred Cash Consideration Note”). As discussed in Note 3 - *Acquisitions*, the Deferred Cash Consideration Note was part of the consideration transferred and valued at fair value at the acquisition date. This amount is subject to adjustments as set forth in the Hi-Crush Merger Agreement. The Deferred Cash Consideration Note bears interest at a rate of 5.00% per annum if paid in cash, or 7.00% per annum if paid in kind. Interest on the Deferred Cash Consideration Note is payable quarterly in arrears beginning March 29, 2024 through maturity. Interest expense associated with the Deferred Cash Consideration Note was \$0.2 million and \$0.9 million for the three and six months ended June 30, 2025, respectively. Interest expense associated with the Deferred Cash Consideration Note was \$1.4 million and \$1.8 million for the three and six months ended June 30, 2024, respectively.

The Deferred Cash Consideration Note included \$4.6 million of debt discount and approximately \$0.1 million deferred financing costs. The discount and deferred financing costs are a direct reduction from the carrying amount of the debt obligation on the Company’s condensed consolidated balance sheets and are amortized to interest expense using the effective interest method. Interest expense associated with the discount and deferred financing costs were approximately \$0.6 million and \$1.2 million in total for the three and six months ended June 30, 2025, respectively. Interest expense associated with the discount and deferred financing costs were approximately \$0.7 million and \$0.8 million in total for the three and six months ended June 30, 2024, respectively.

Atlas LLC’s obligations under the Deferred Cash Consideration Note are secured by certain of the assets acquired in connection with the Hi-Crush Transaction. The Deferred Cash Consideration Note is also unconditionally guaranteed by Atlas LLC on an unsecured basis.

### ***Partial Repayment of the Deferred Cash Consideration Note***

In February 2025, the Company used a portion of the proceeds from the Equity Offering (as defined below), discussed in Note 10 - *Equity*, to repay \$101.3 million of the outstanding principal balance of the Deferred Cash Consideration Note. The Company intends to repay the remaining \$10.0 million of principal at maturity.

### ***2023 Term Loan Credit Facility***

On July 31, 2023, Atlas LLC entered into a credit agreement (the “2023 Term Loan Credit Agreement”) with Stonebriar, as administrative agent and initial lender, pursuant to which Stonebriar extended Atlas LLC a term loan credit facility comprising a \$180.0 million single advance term loan that was made on July 31, 2023 (the “Initial Term Loan”) and commitments to provide up to \$100.0 million of delayed draw (the “DDT Loan”) term loans (collectively, the “2023 Term Loan Credit Facility”), which was subsequently amended to provide an additional delayed draw term loan (the “ADDDT Loan”) in the aggregate principal amount of \$150.0 million and increase the existing DDT Loan by an aggregate principal amount of \$100.0 million to a total of \$200.0 million.

On February 21, 2025, Atlas LLC entered into the 2025 Term Loan Credit Agreement with Stonebriar, proceeds from which were used to repay \$332.4 million of the remaining principal and \$1.8 million of accrued interest of the Initial Term Loan, the DDT Loan, and the ADDDT Loan. As this transaction was accounted for as a modification under ASC 470, “Debt,” these fees paid to the lender, as well as previously unamortized debt discount and deferred financing fees associated with the Initial Term Loan, the DDT Loan, and the ADDDT Loan of \$7.2 million were deferred and recorded as a direct reduction from the carrying amount of the debt obligation on the condensed consolidated balance sheets. These deferred costs are amortized to interest expense using the effective interest method. In connection with this refinancing, on February 21, 2025, we incurred prepayment fees on the Initial Term Loan, the DDT Loan, and the ADDDT Loan of \$13.3 million. The Company recorded the prepayment fees as additional debt discount and amortizes the amount as an adjustment over the remaining term of the modified debt instrument.

### ***2023 ABL Credit Facility***

On February 22, 2023, Atlas LLC, certain of its subsidiaries, as guarantors, Bank of America, N.A., as administrative agent (the “ABL Agent”), and certain financial institutions party thereto as lenders (the “2023 ABL Lenders”) entered into a Loan, Security and Guaranty Agreement (the “2023 ABL Credit Agreement”) pursuant to which the 2023 ABL Lenders provide revolving credit financing to the Company in an aggregate principal amount of up to \$75.0 million (the “2023 ABL Credit Facility”), with Availability (as defined in the 2023 ABL Credit Agreement) thereunder subject to a “Borrowing Base” as described in the 2023 ABL Credit Agreement. The 2023 ABL Credit Facility includes a letter of credit sub-facility, which permits issuance of letters of credit up to an aggregate amount of \$25.0 million. The scheduled maturity date of the 2023 ABL Credit Facility is February 22, 2028; provided that the 2023 ABL Credit Facility will mature on June 30, 2027 if any amount of the 2023 Term Loan Credit Facility that has a maturity date less than 91 days prior to February 22, 2028 is outstanding on June 30, 2027.

Atlas LLC may also request swingline loans under the 2023 ABL Credit Agreement in an aggregate principal amount not to exceed \$7.5 million. During the six months ended June 30, 2025 and the year ended December 31, 2024, Atlas LLC had no outstanding swingline loans under the 2023 ABL Credit Facility.

Borrowings under the 2023 ABL Credit Facility bear interest, at Atlas LLC's option, at either a base rate or Term SOFR (as defined in the 2023 ABL Credit Agreement), as applicable, plus an applicable margin based on average availability as set forth in the 2023 ABL Credit Agreement. Term SOFR loans bear interest at Term SOFR for the applicable interest period plus an applicable margin, which ranges from 1.50% to 2.00% per annum based on average availability as set forth in the 2023 ABL Credit Agreement. Base rate loans bear interest at the applicable base rate, plus an applicable margin, which ranges from 0.50% to 1.00% per annum based on average availability as set forth in the 2023 ABL Credit Agreement. In addition to paying interest on outstanding principal under the 2023 ABL Credit Facility, Atlas LLC is required to pay a commitment fee which ranges from 0.375% per annum to 0.500% per annum with respect to the unutilized commitments under the 2023 ABL Credit Facility, based on the average utilization of the 2023 ABL Credit Facility. Atlas LLC is required to pay customary letter of credit fees, to the extent that one or more letter of credit is outstanding. For the three and six months ended June 30, 2025, we recognized \$0.2 million and \$0.3 million, respectively, of interest expense, unutilized commitment fees and other fees under the 2023 ABL Credit Facility, classified as interest expense. For the three and six months ended June 30, 2024, we recognized \$0.1 million and \$0.3 million, respectively, of interest expense, unutilized commitment fees and other fees under the 2023 ABL Credit Facility, classified as interest expense.

The Borrowing Base was initially set at \$75.0 million and the amount of available credit changes every month, depending on the amount of eligible accounts receivable and inventory we have available to serve as collateral. With the First Amendment to the 2023 ABL Credit Agreement, discussed below, the Borrowing Base increased to \$125.0 million. The Borrowing Base components are subject to customary reserves and eligibility criteria.

On March 5, 2024 and November 12, 2024, the Company drew down \$50.0 million and \$20.0 million, respectively, under the 2023 ABL Credit Facility for general corporate purposes. The Company had no interest expense associated with the debt for the three months ended June 30, 2025 and had \$0.6 million of interest expense for the six months ended June 30, 2025. There was interest expense of \$0.9 million and \$1.1 million for the three and six months ended June 30, 2024, respectively. The draw included \$0.3 million in debt issuance costs and \$0.3 million in deferred financing costs. These costs are recorded under other long-term assets on the condensed consolidated balance sheets and are amortized on a straight-line basis over the life of the agreement. Interest expense associated with the amortization of these costs were de minimis and \$0.1 million for the three and six months ended June 30, 2025, respectively. Interest expense associated with the amortization of these costs was \$0.1 million for both the three and six months ended June 30, 2024.

The 2023 ABL Credit Facility requires that if Availability is less than the greater of (i) 12.50% of the Borrowing Base and (ii) \$7.5 million, Atlas LLC must maintain a Fixed Charge Coverage Ratio (as defined in the 2023 ABL Credit Agreement) of at least 1.00 to 1.00 while a Covenant Trigger Period (as defined in the 2023 ABL Credit Agreement) is in effect.

Under the 2023 ABL Credit Agreement, Atlas LLC is permitted to make payments of dividends and distributions pursuant to certain limited exceptions and baskets set forth therein and otherwise generally subject to certain restrictions described therein, including that (i) no Event of Default (as defined under the 2023 ABL Credit Agreement) has occurred and is continuing, and (ii) no loans and no more than \$7.5 million in letters of credit that have not been cash collateralized are outstanding, and liquidity exceeds \$30.0 million at all times during the 30 days prior to the date of the dividend or distribution; provided that if any loans are outstanding or outstanding letters of credit exceed \$7.5 million and no Event of Default has occurred and is continuing, then Atlas LLC is permitted to make payments of dividends and distributions if, (i) Availability (as defined under the 2023 ABL Credit Agreement) is higher than the greater of (a) \$12 million and (b) 20% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distribution as if such dividend or distribution had been made at the beginning of such period, or if (ii) (a) Availability is higher than the greater of (x) \$9 million and (y) 15% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distributions as if such dividend or distribution had been made at the beginning of such period and (b) the Fixed Charge Coverage Ratio (as defined under the 2023 ABL Credit Agreement), as calculated on a pro forma basis, is greater than 1.00 to 1.00, as provided under the 2023 ABL Credit Agreement. Additionally, Atlas LLC may make additional payments of dividends and distributions in qualified equity interests and may make Permitted Tax Distributions (as defined under the 2023 ABL Credit Agreement).

The 2023 ABL Credit Facility contains certain customary representations and warranties, affirmative and negative covenants, and events of default. As of June 30, 2025, the Company was in compliance with the covenants under the 2023 ABL Credit Facility.

The 2023 ABL Credit Facility is unconditionally guaranteed, jointly and severally, by Atlas LLC and its subsidiaries and secured by substantially all of the assets of Atlas LLC and its subsidiaries.

### ***First Amendment to the 2023 ABL Credit Agreement***

On February 26, 2024, Atlas LLC and certain other subsidiaries of the Company entered into the First Amendment to Loan, Security and Guaranty Agreement (the “ABL Amendment”), among Atlas LLC, the subsidiary guarantors party thereto, the lenders party thereto and the ABL Agent, which amends the 2023 ABL Credit Agreement.

The ABL Amendment increased the revolving credit commitment to \$125.0 million. The existing lenders increased their commitment by \$25.0 million which resulted in a debt modification under ASC 470, “Debt.” The ABL Amendment also added a new lender with a \$25.0 million commitment, thus creating a new debt arrangement under ASC 470, “Debt.” The deferred financing costs and debt issuance cost will be amortized on a prospective basis over the term of the agreement. The maturity date of the ABL Credit Agreement was extended from February 22, 2028 to the earliest of (a) February 26, 2029; (b) the date that is 91 days prior to the maturity date for any portion of the Term Loan Debt; or (c) any date on which the aggregate Commitments terminate hereunder.

The ABL Amendment requires that if Availability is less than the greater of (i) 12.50% of the Borrowing Base and (ii) \$12.5 million, Atlas LLC must maintain a Fixed Charge Coverage Ratio (as defined in the 2023 ABL Credit Agreement) of at least 1.00 to 1.00 while a Covenant Trigger Period (as defined in the 2023 ABL Credit Agreement) is in effect.

Under the ABL Amendment, Atlas LLC is permitted to make payments of dividends and distributions pursuant to certain limited exceptions and baskets set forth therein and otherwise generally subject to certain restrictions described therein, including that (i) no Event of Default (as defined under the 2023 ABL Credit Agreement) has occurred and is continuing, and (ii) no loans and no more than \$7.5 million in letters of credit that have not been cash collateralized are outstanding, and liquidity exceeds \$30.0 million at all times during the 30 days prior to the date of the dividend or distribution; provided that if any loans are outstanding or outstanding letters of credit exceed \$7.5 million and no Event of Default has occurred and is continuing, then Atlas LLC is permitted to make payments of dividends and distributions if, (i) Specified Availability (as defined under the 2023 ABL Credit Agreement) is higher than the greater of (a) \$20.0 million and (b) 20% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distribution as if such dividend or distribution had been made at the beginning of such period, or if (ii) (a) Specified Availability is higher than the greater of (x) \$15.0 million and (y) 15% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distributions as if such dividend or distribution had been made at the beginning of such period and (b) the Fixed Charge Coverage Ratio (as defined under the 2023 ABL Credit Agreement), as calculated on a pro forma basis, is greater than 1.00 to 1.00, as provided under the 2023 ABL Credit Agreement. Additionally, Atlas LLC may make additional payments of dividends and distributions in qualified equity interests and may make Permitted Tax Distributions (as defined under the 2023 ABL Credit Agreement).

### ***Second Amendment to the 2023 ABL Credit Agreement***

On January 27, 2025, Atlas LLC and certain other subsidiaries of the Company entered into that certain Second Amendment to Loan, Security and Guaranty Agreement (the “Second ABL Amendment”), among Atlas LLC, as the borrower, the subsidiary guarantors party thereto, the lenders party thereto and Bank of America, N.A., as the ABL Agent. The Second ABL Amendment amends that certain Loan, Security and Guaranty Agreement dated as of February 22, 2023, as amended.

The Second ABL Amendment permitted the Company and its applicable affiliates to enter into the Second Term Loan Amendment, pursuant to which the principal amount of the existing DDT Loan was increased by an aggregate principal amount of \$100.0 million.

### ***Third Amendment to the 2023 ABL Credit Agreement***

On February 21, 2025, Atlas LLC and certain other subsidiaries of the Company entered into that certain Third Amendment to Loan, Security and Guaranty Agreement (the “Third ABL Amendment”), among Atlas LLC, as the borrower, the subsidiary guarantors party thereto, the lenders party thereto and Bank of America, N.A., as the ABL Agent. The Third ABL Amendment amends that certain Loan, Security and Guaranty Agreement dated as of February 22, 2023, as amended.

The Third ABL Amendment permitted the Company and its applicable affiliates to enter into the 2025 Term Loan Credit Agreement, pursuant to which Atlas LLC borrowed \$540.0 million from Stonebriar in a single advance term loan that was made on February 21, 2025.

### ***Repayment of the 2023 ABL Credit Facility***

In February 2025, the Company used a portion of the proceeds from the Equity Offering (as defined below), discussed in Note 10 -*Equity*, to repay the remaining \$70.0 million of the outstanding principal balance of the 2023 ABL Credit Facility.

As of June 30, 2025, Atlas LLC had no outstanding borrowings and \$0.2 million in outstanding letters of credit under the 2023 ABL Credit Facility. Additionally, as of June 30, 2025, the Borrowing Base was \$125.0 million, and Availability was \$124.8 million.

### ***Other Indebtedness***

The Company has other indebtedness of \$11.2 million of equipment finance notes as of June 30, 2025. There was de minimis interest expense and \$0.1 million of interest expense for the three and six months ended June 30, 2025, respectively, and de minimis interest expense for both the three and six months ended June 30, 2024. These equipment finance notes have terms ending in April 2026 through April 2031 and interest rates ranging from 2.24% to 10.89%.

## **Note 9 – Commitments and Contingencies**

### ***Royalty Agreements***

The Company has entered into royalty agreements under which it is committed to pay royalties on sand sold from its production facilities for which the Company has received payment by the customer. Atlas LLC entered into a royalty agreement associated with its leased property at the Kermit facility and a mining agreement associated with its leased property at the Monahans facility, in each case, with The Sealy & Smith Foundation, a related party. The royalty agreement associated with the Kermit facility terminated on the date of our initial public offering (the “IPO”), pursuant to the terms of the agreement. Under the mining agreement associated with the Monahans facility, we are committed to pay royalties on product sold from that facility and are required to pay a minimum royalty of \$1.0 million for any lease year following our IPO. We have certain royalty obligations based on tonnage of sand sold under land leases associated with our OnCore distributed mining network.

On March 1, 2024, the Company entered into a pooling agreement with the General Land Office of Texas (“GLO”) that establishes a pooled unit across our fee owned lands and leased lands at the Kermit property. The pooling agreement has a current effective blended royalty rate of 5.86% on two of the Kermit plant sales. This pooling agreement increases our operational flexibility by establishing a framework to efficiently mine across our fee owned lands and leased lands interchangeably.

Royalty expense associated with these agreements is recorded as the product is sold and is included in costs of sales. Royalty expense associated with these agreements were less than 5% of cost of sales for the three and six months ended June 30, 2025 and were less than 5% of cost of sales for the three and six months ended June 30, 2024.

### ***Standby Letters of Credit***

As of June 30, 2025 and December 31, 2024, we had \$0.2 million outstanding in standby letters of credit issued under the 2023 ABL Credit Facility.

### ***Purchase Commitments***

In connection with our normal operations, we enter short-term purchase obligations for products and services.

In October 2024, we entered into an agreement to purchase dredge equipment in the amount of approximately \$9.8 million with a 25% downpayment applied at placement of the order with the remaining 75% to be paid during delivery and assembly, subject to customary terms and conditions. Delivery of equipment is expected to occur in 2026. As of June 30, 2025, we have spent \$4.6 million and have \$5.2 million outstanding on this commitment.

In November 2024, we entered into an agreement to purchase logistics equipment for approximately \$32.8 million with a 40% downpayment, monthly progress billings, and balance due at readiness to ship, subject to customary terms and conditions. Delivery of the equipment will take place in 2025. As of June 30, 2025, we have spent \$22.6 million and have \$10.2 million outstanding on this commitment.

In February 2025, we entered into an agreement to purchase logistics equipment for approximately \$15.8 million with progress billings, subject to customary terms and conditions. Delivery of the equipment is expected to take place in 2025. As of June 30, 2025, we have spent \$6.1 million and have \$9.7 million outstanding on this commitment.

In March 2025, a vendor reached key performance and operational milestones that committed the Company to order an initial 100 trucks by March 31, 2026. As of June 30, 2025, we have received 6 of the 100 trucks. The remaining estimated total cost of our commitment is approximately \$23.0 million based on our most recent purchase price, which is subject to change based on market pricing at the time of purchase.

### ***Litigation***

We are involved in various legal and administrative proceedings that arise from time to time in the ordinary course of doing business. Some of these proceedings may result in fines, penalties or judgments being assessed against us, which may adversely affect our financial results. In addition, from time to time, we are involved in various disputes, which may or may not be settled prior to legal proceedings being instituted and which may result in losses in excess of accrued liabilities, if any, relating to such unresolved disputes. Expenses related to litigation reduce operating income. We do not believe that the outcome of any of these proceedings or disputes would have a significant adverse effect on our financial position, long-term results of operations or cash flows. It is possible, however, that charges related to these matters could be significant to our results of operations or cash flows in any single accounting period. Management is not aware of any legal, environmental or other commitments and contingencies that would have a material effect on the Financial Statements.

### **Note 10 – Stockholders Equity**

#### ***Common Stock***

The Company is authorized to issue 500,000,000 shares of preferred stock and 1,500,000,000 shares of par value \$0.01 per share common stock (the “Common Stock”). On February 24, 2025, the Company issued 1,727,764 shares of Common Stock as consideration in the Moser Acquisition. As of June 30, 2025, there were 123,712,848 shares of Common Stock issued and outstanding and no shares of preferred stock issued or outstanding.

#### ***Share Repurchase Program***

On October 24, 2024, the Board of Directors of the Company (the “Board”) authorized a share repurchase program under which the Company may repurchase up to \$200.0 million of outstanding Common Stock until December 31, 2026. During both the three and six months ended June 30, 2025, the Company repurchased 16,380 shares of Common Stock through open-market purchases, pursuant to our share repurchase program, at an average price, including commission, of \$12.21 for an aggregate purchase price of \$200,000. As of June 30, 2025, \$199.8 million remains available for repurchase.

The shares may be repurchased from time to time in open market transactions at prevailing market prices, through block trades, in privately negotiated transactions, through derivative transactions or by other means and in accordance with federal securities laws. The timing, as well as the number and value of shares repurchased under the program, will be determined by the Company at its discretion and will depend on a variety of factors including management’s assessment of the intrinsic value of the Company’s Common Stock, the market price of the Company’s Common Stock, general market and economic conditions, available liquidity, compliance with the Company’s debt and other agreements, applicable legal requirements, and other considerations. The exact number of shares to be repurchased by the Company is not guaranteed, and the program may be suspended, modified, or discontinued at any time without prior notice.

Any such share repurchases may be subject to a 1% U.S. federal excise tax, which was enacted pursuant to the IRA and generally applies to certain repurchases of stock by publicly traded U.S. corporations, such as us, after December 31, 2022. Subject to certain exceptions and adjustments, the excise tax equals 1% of the fair market value of the stock repurchased by a corporation during the applicable tax year. The repurchase amount subject to the excise tax is generally reduced by the fair market value of any stock issued by a corporation during a taxable year, including the fair market value of any stock issued or provided to employees of a corporation or employees of certain of its subsidiaries. In the past, there have been proposals to increase the amount of the excise tax from 1% to 4%; however, it is unclear whether such a change in the amount of the excise tax will be enacted and, if enacted, how soon any change would take effect.

#### ***Equity Offering***

On February 3, 2025, the Company conducted an underwritten public offering of 11.5 million shares of our Common Stock at a public offering price of \$23.00 per share (the “Equity Offering”). The Company received approximately \$253.1 million of net proceeds from the sale of shares of our Common Stock, after deducting underwriting discounts and commissions. We used the net proceeds from this offering (i) to repay the \$70.0 million outstanding on the 2023 ABL Credit Facility, (ii) to repay \$101.3 million of the Deferred Cash Consideration Note, and (iii) the remainder for general corporate purposes.

#### ***Dividends and Distributions***

On February 11, 2025, the Company declared a dividend of \$0.25 per share of Common Stock. The dividend was paid on February 28, 2025 to holders of record of Common Stock as of the close of business on February 21, 2025.

On May 2, 2025, the Company declared a dividend of \$0.25 per share of Common Stock. The dividend was paid on May 22, 2025 to holders of record of Common Stock as of the close of business on May 15, 2025.

## Note 11 – Stock-Based Compensation

### LTIP

On March 8, 2023, we adopted the LTIP for the benefit of employees, directors and consultants of the Company and its affiliates. The LTIP provides for the grant of all or any of the following types of awards: (1) incentive stock options qualified as such under U.S. federal income tax laws; (2) stock options that do not qualify as incentive stock options; (3) stock appreciation rights; (4) restricted stock awards; (5) restricted stock units (“RSUs”); (6) bonus stock; (7) dividend equivalents; (8) other stock-based awards; (9) cash awards; and (10) substitute awards. The shares to be delivered under the LTIP may be made available from (i) authorized but unissued shares, (ii) shares held as treasury stock, or (iii) previously issued shares reacquired by us, including shares purchased on the open market.

Subject to adjustment in accordance with the terms of the LTIP, 10,270,000 shares of Common Stock have been reserved for issuance pursuant to awards under the LTIP. If an award under the LTIP is forfeited, settled for cash or expires without the actual delivery of shares, any shares subject to such award will again be available for new awards under the LTIP. The LTIP will be administered by the Compensation Committee (the “Compensation Committee”) of the Board. We had 5,694,330 shares of the Company’s Common Stock available for future grants as of June 30, 2025. We account for the awards granted under the LTIP as compensation cost measured at the fair value of the award on the date of grant.

### Restricted Stock Units

RSUs represent the right to receive shares of Common Stock at the end of the vesting period in an amount equal to the number of RSUs that vest. The granted RSUs vest and become exercisable with respect to employees in three equal installments starting on the first anniversary of the date of grant and, with respect to directors, on the one-year anniversary of the date of grant, so long as the participant either remains continuously employed or continues to provide services to the Board, as applicable. The RSUs are subject to restrictions on transfer and are generally subject to a risk of forfeiture if the award recipient ceases providing services to the Company prior to the date the award vests. If the participant’s employment with or service to the Company is terminated for cause or without good reason prior to the vesting of all of the RSUs, and unless such termination is a “Qualifying Termination” or due to a “Change in Control” as defined in the applicable RSU agreement, any unvested RSUs will generally terminate automatically and be forfeited without further notice and at no cost to the Company. In the event the Company declares and pays a dividend in respect of its outstanding shares of Common Stock and, on the record date for such dividend, the participant holds RSUs that have not been settled, we will record the amount of such dividend in a bookkeeping account and pay to the participant an amount in cash equal to the cash dividends the participant would have received if the participant was the holder of record, as of such record date, of a number of shares of Common Stock equal to the number of RSUs held by the participant that had not been settled as of such record date, such payment to be made on or within 60 days following the date on which such RSUs vest. The stock-based compensation expense of such RSUs was determined using the closing prices on the grant date. We account for forfeitures as they occur. We recognized stock-based compensation related to RSUs of \$5.3 million and \$9.6 million for the three and six months ended June 30, 2025, respectively. We recognized stock-based compensation related to RSUs of \$3.8 million and \$7.0 million for the three and six months ended June 30, 2024, respectively. Changes in non-vested RSUs outstanding under the LTIP during the six months ended June 30, 2025 were as follows:

	Number of Units		Weighted Average Grant Date Fair Value
Non-vested at December 31, 2024	1,734,764	\$	21.69
Granted	891,157	\$	17.35
Vested	(341,244 )	\$	21.08
Forfeited	(32,259 )	\$	20.82
Non-vested at June 30, 2025	2,252,418	\$	20.08

The total fair value of shares vested during the three and six months ended June 30, 2025 was \$3.3 million and \$7.2 million, respectively. There was approximately \$35.4 million of unrecognized compensation expense relating to outstanding RSUs as of June 30, 2025. The unrecognized compensation expense will be recognized on a straight-line basis over the weighted average remaining vesting period of 1.4 years.

### Performance Share Units

Performance share units (“PSUs”) represent the right to receive one share of Common Stock multiplied by the number of PSUs that become earned, and the number of PSUs that may vest range from 0% to 200% of the Target PSUs (as defined in the Performance Share Unit Grant Agreement governing the PSUs (the “PSU Agreement”)), subject to the Compensation Committee’s discretion to increase the ultimate number of vested PSUs above the foregoing maximum level. Each PSU also includes a tandem dividend equivalent right, which is a right to receive an amount equal to the cash dividends made with respect to a share of Common Stock during the Performance Period (as defined in the PSU Agreement), which will be adjusted to correlate to the number of PSUs that ultimately become vested pursuant to the PSU Agreement. 616,097 PSUs (based on target) were granted in 2025 (the “2025 PSUs”). The Performance Goals (as defined in the PSU Agreement) for the 2025 PSUs are based on a combination of Return on Capital Employed (“ROCE”) and “Relative TSR” (each, as defined in the PSU Agreement), with 25% weight applied to ROCE and 75% weight applied to Relative TSR, each as measured during the three-year Performance Period ending December 31, 2027. The vesting level is calculated based on the actual total stockholder return achieved during the Performance Period. The fair value of such PSUs was determined using a Monte Carlo simulation and will be recognized over the applicable Performance Period. The Monte Carlo simulation model utilizes multiple input variables that determine the probability of satisfying the market condition stipulated in the award to calculate the fair value of the award. Expected volatilities in the model were estimated using a historical period consistent with the Performance Period of approximately three years. The risk-free interest rate was based on the United States Treasury rate for a term commensurate with the expected life of the grant. We recognized stock-based compensation related to PSUs of \$3.0 million and \$5.2 million for the three and six months ended June 30, 2025, respectively. We recognized stock-based compensation related to PSUs of \$1.7 million and \$2.7 million for the three and six months ended June 30, 2024, respectively. Changes in non-vested PSUs outstanding under the LTIP during the six months ended June 30, 2025 were as follows:

	Number of Units		Weighted Average Grant Date Fair Value
Non-vested at December 31, 2024	916,922	\$	25.58
Granted	616,097	\$	19.18
Vested	—		
Forfeited	—		
Non-vested at June 30, 2025	<u>1,533,019</u>	<u>\$</u>	<u>23.01</u>

There was approximately \$20.9 million of unrecognized compensation expense relating to outstanding PSUs as of June 30, 2025. The unrecognized compensation expense will be recognized on a straight-line basis over the weighted average remaining vesting period of 2.2 years.

## Note 12 – Earnings per Share

Basic earnings per share (“EPS”) measures the performance of an entity over the reporting period. Diluted earnings per share measures the performance of an entity over the reporting period while giving effect to all potentially dilutive shares of Common Stock that were outstanding during the period. Diluted income (loss) per share assumes exercise of certain stock-based compensation awards, provided the effect is not anti-dilutive. The Company uses the treasury stock method to determine the potential dilutive effect of vesting of its outstanding RSUs and PSUs. The Company does not use the two-class method.

The following table reflects the allocation of net income (loss) to common stockholders and EPS computations for the period indicated based on a weighted average number of shares of Common Stock outstanding for the three and six months ended June 30, 2025 and 2024 (in thousands, except per share data):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
<b>Numerator:</b>				
Net income (loss)	\$ (5,558)	\$ 14,837	\$ (4,339)	\$ 41,624
<b>Denominator:</b>				
Basic weighted average shares outstanding	123,655	111,064	120,965	106,394
Dilutive potential of restricted stock units	—	379	—	238
Dilutive potential of performance share units	—	580	—	539
Diluted weighted average shares outstanding	\$ 123,655	\$ 112,023	\$ 120,965	\$ 107,171
Basic EPS attributable to holders of Common Stock	\$ (0.04)	\$ 0.13	\$ (0.04)	\$ 0.39
Diluted EPS attributable to holders of Common Stock	\$ (0.04)	\$ 0.13	\$ (0.04)	\$ 0.39

The following table summarizes the shares that were anti-dilutive and, therefore, were excluded from the diluted share calculation.

	Three Months Ended June 30,		Six Months Ended June 30,	
(in thousands)	2025	2024	2025	2024
Shares issuable under stock-based compensation plans	915	—	1,210	—

## Note 13 – Income Taxes

The Company is a corporation and is subject to U.S. federal, state and local income taxes. The effective combined U.S. federal and state income tax rate for the three and six months ended June 30, 2025 was 23.2% and (16.5)%, respectively. The effective combined U.S. federal and state income tax rate for the three and six months ended June 30, 2024 was 17.1% and 20.9%, respectively.

During the three and six months ended June 30, 2025, we recognized income tax benefit of \$1.7 million and income tax expense of \$0.6 million, respectively. During the three and six months ended June 30, 2024, we recognized income tax expense of \$3.1 million and \$11.0 million, respectively.

Total income tax expense for the three and six months ended June 30, 2025 differed from amounts computed by applying the U.S. federal statutory tax rate of 21% to pre-tax book income for those periods due to the Moser Acquisition which resulted in inherently facilitative transaction costs that were capitalized for tax purposes resulting in an unfavorable impact to the effective tax rate. The tax rate for the period was also impacted by state taxes, the benefit of percentage depletion in excess of basis, and non-deductible Section 162(m) compensation.

Total income tax expense for the three months ended June 30, 2024 differed from amounts computed by applying the U.S. federal statutory tax rate of 21% to pre-tax book income for the period due to state taxes, the benefit of percentage depletion in excess of basis, and expense of Section 162(m) nondeductible compensation. Total income tax expense for the six months ended June 30, 2024 differed from amounts computed by applying the U.S. federal statutory tax rate of 21% to pre-tax book income for the period due to state taxes, the benefit of percentage depletion in excess of basis, expense of Section 162(m) nondeductible compensation and non-deductible transaction costs.



## **Note 14 – Related-Party Transactions**

### ***Anthem Ventures, LLC***

Anthem Ventures, LLC (“Anthem Ventures”) provides us with transportation services. Anthem Ventures is owned and controlled by our Executive Chairman, Ben M. “Bud” Brigham. For the three and six months ended June 30, 2025, we made de minimis aggregate payments to Anthem Ventures for these services. For the three and six months ended June 30, 2024, we made aggregate payments to Anthem Ventures for these services equal to approximately de minimis and \$0.1 million, respectively. As of June 30, 2025, we did not have an outstanding accounts payable balance with this related party. As of December 31, 2024, our outstanding accounts payable to Anthem Ventures was \$0.1 million.

### ***Brigham Land Management LLC***

Brigham Land Management LLC (“Brigham Land”) provides us with landman services for certain of our projects and initiatives. The services are provided on a per hour basis at market prices. Brigham Land is owned and controlled by Vince Brigham, an advisor to the Company and the brother of our Executive Chairman, Bud Brigham. For the three and six months ended June 30, 2025, we made aggregate payments to Brigham Land equal to approximately \$0.2 million and \$0.3 million, respectively. For the three and six months ended June 30, 2024, we made aggregate payments to Brigham Land equal to approximately \$0.1 million and \$0.3 million, respectively. As of June 30, 2025 and December 31, 2024, our outstanding accounts payable to Brigham Land was \$0.1 million and \$0.1 million, respectively.

### ***Earth Resources, LLC***

Earth Resources, LLC (“Earth Resources”), formerly known as Brigham Earth, LLC, provides us with professional and consulting services as well as access to certain information and software systems. Earth Resources is owned and controlled by our Executive Chairman, Bud Brigham. For the three and six months ended June 30, 2025 we made no payments to Earth Resources for these services. For the three and six months ended June 30, 2024, we made aggregate payments to Earth Resources for these services equal to approximately \$0.1 million and \$0.3 million, respectively. As of June 30, 2025, we did not have an outstanding accounts payable balance with this related party. As of December 31, 2024, we had de minimis accounts payable to Earth Resources.

### ***In a Good Mood***

In a Good Mood, LLC (“In a Good Mood”) provides the Company with access, at cost, to reserved space in the Moody Center in Austin, Texas for concerts, sporting events and other opportunities as a benefit to our employees and for business entertainment. In a Good Mood is owned and controlled by our Executive Chairman, Bud Brigham. For the three and six months ended June 30, 2025, we made aggregate payments to In a Good Mood for these services of approximately de minimis and \$0.1 million, respectively. For the three and six months ended June 30, 2024, we made aggregate payments to In a Good Mood for these services of approximately de minimis and \$0.1 million, respectively. As of June 30, 2025 and December 31, 2024, we did not have an outstanding accounts payable balance with this related party.

### ***The Sealy & Smith Foundation***

Refer to Note 9 – *Commitments and Contingencies* for disclosures related to the Company’s royalty agreement and mining agreement with The Sealy & Smith Foundation, a related party.

### ***Registration Rights Agreement***

In connection with the closing of the IPO, we entered into a registration rights agreement with certain holders (the “Legacy Owners”) who previously held membership interests in Atlas LLC (the “Original Registration Rights Agreement”) covering, in the aggregate, approximately 38.4% of the Old Atlas’s Class A common stock, par value \$0.01 per share (the “Old Atlas Class A Common Stock”), and Class B common stock, par value \$0.01 per share (the “Old Atlas Class B Common Stock”), on a combined basis. Pursuant to the Original Registration Rights Agreement, we agreed to register under the U.S. federal securities laws the offer and resale of shares of Old Atlas Class A Common Stock by such Legacy Owners or certain of their respective affiliates or permitted transferees under the Original Registration Rights Agreement.

On October 2, 2023, the Company entered into an amended and restated registration rights agreement (the “A&R Registration Rights Agreement”) with New Atlas and certain stockholders identified on the signature pages thereto. The A&R Registration Rights Agreement was entered into in order to, among other things, provide for the assumption of Old Atlas’s obligations under the Original Registration Rights Agreement by New Atlas. The A&R Registration Rights Agreement is substantially similar to the Original Registration Rights Agreement, but contains certain administrative and clarifying changes to reflect the transition from a dual class capital structure to a single class of Common Stock. We will generally be obligated to pay all registration expenses in connection with these registration obligations, regardless of whether a registration statement is filed or becomes effective. These registration rights are subject to certain conditions and limitations.

### ***Stockholders' Agreement***

In connection with the closing of the IPO, we entered into a stockholders' agreement (the "Original Stockholders' Agreement") with certain of our Legacy Owners (the "Principal Stockholders"). Among other things, the Original Stockholders' Agreement provides our Executive Chairman, Bud Brigham, the right to designate a certain number of nominees for election or appointment to our Board as described below according to the percentage of Common Stock held by such Principal Stockholders.

Pursuant to the Original Stockholders' Agreement, we are required to take all necessary actions, to the fullest extent permitted by applicable law (including with respect to any fiduciary duties under Delaware law), to cause the election or appointment of the nominees designated by Mr. Brigham or his affiliates, and each of the Principal Stockholders agreed to cause its respective shares of Common Stock to be voted in favor of the election of each of the nominees designated by Mr. Brigham or his affiliates. Mr. Brigham or his affiliates will be entitled to designate the replacement for any of his respective board designees whose board service terminates prior to the end of such director's term.

In addition, the Original Stockholders' Agreement provides that for so long as Mr. Brigham or any of his affiliates is entitled to designate any members of our Board, we will be required to take all necessary actions to cause each of the audit committee, compensation committee and nominating and governance committee of our Board to include in its membership at least one director designated by Mr. Brigham or his affiliates, except to the extent that such membership would violate applicable securities laws or stock exchange rules.

Furthermore, so long as the Principal Stockholders collectively beneficially own at least a majority of the outstanding shares of our Common Stock, we have agreed not to take, and will cause our subsidiaries not to take, the following actions (or enter into an agreement to take such actions) without the prior consent of Mr. Brigham or his affiliates, subject to certain exceptions:

- adopting or proposing any amendment, modification or restatement of or supplement to our certificate of incorporation or bylaws;
- increasing or decreasing the size of our Board; or
- issuing any equity securities that will rank senior to our Common Stock as to voting rights, dividend rights or distributions rights upon liquidation, winding up or dissolution of the Company.

On October 2, 2023, Old Atlas entered into an amended and restated stockholders' agreement (the "A&R Stockholders' Agreement") with New Atlas and certain of the Principal Stockholders. The A&R Stockholders' Agreement was entered into in order to, among other things, provide for the assumption of Old Atlas's obligations under the Original Stockholders' Agreement by New Atlas. The A&R Stockholders' Agreement is substantially similar to the Original Stockholders' Agreement, but contains certain administrative and clarifying changes to reflect the transition from a dual class capital structure to a single class of Common Stock.

### ***Equity Offering***

Bud Brigham, the Company's Executive Chairman, and entities associated with Mr. Brigham, purchased an aggregate of 217,393 shares of Common Stock in the Equity Offering. Refer to Note 10 - *Stockholders Equity* for further discussion on the Equity Offering.

## Note 15 – Business Segments

Prior to the completion of the Moser Acquisition, we operated as a single segment which reflected how our business was managed and the nature of our services. Following the Moser Acquisition, we re-evaluated our reportable segments and now report two distinct business segments, the sand and logistics segment and the power segment. These segments differ by their revenue generating activities and align with how our President and Chief Executive Officer, who is our chief operating decision maker (“CODM”) assesses segment operating performance and allocates resources.

- Sand and Logistics: Provides high-quality, locally sourced 100 mesh and 40/70 sand used as a proppant during the well completion process. Also, provides a differentiated logistics platform that includes our fleet of fit-for-purpose trucks, trailers, and the Dune Express, an overland conveyor infrastructure solution.
- Power: Provides distributed power solutions through a fleet of more than 950 natural gas-powered reciprocating generators, with approximately 225 megawatts of existing power generation, primarily supporting production and artificial lift operations.

Our CODM evaluates the performance of our business segments and allocates resources based on segment gross profit.

The following tables summarize selected financial information relating to our business segments (in thousands):

	Three Months Ended June 30,					
	2025			2024		
	Sand & Logistics	Power	Total	Sand & Logistics	Power	Total
Product revenue	\$ 126,328	\$ —	\$ 126,328	\$ 128,210	\$ —	\$ 128,210
Service revenue	146,355	—	146,355	159,308	—	159,308
Rental revenue	—	15,993	15,993	—	—	—
Total revenue	272,683	15,993	288,676	287,518	—	287,518
Cost of sales (excluding depreciation, depletion and accretion expense) (1)	189,956	5,948	195,904	202,136	—	202,136
Depreciation, depletion and accretion expense (1)	38,202	2,431	40,633	25,027	—	25,027
<b>Gross profit</b>	<b>\$ 44,525</b>	<b>\$ 7,614</b>	<b>\$ 52,139</b>	<b>\$ 60,355</b>	<b>\$ —</b>	<b>\$ 60,355</b>
Selling, general and administrative expense (including stock-based compensation expense of \$8,290 and \$5,466, respectively)			34,371			27,266
Credit loss expense			4,110			—
Amortization expense of acquired intangible assets			6,465			3,768
Loss on disposal of assets			—			11,098
Insurance recovery (gain)			—			(10,000)
Operating income			7,193			28,223
Interest (expense), net			(14,798)			(10,458)
Other income, net			370			138
Income (loss) before income taxes			(7,235)			17,903
Income tax expense (benefit)			(1,677)			3,066
<b>Net income (loss)</b>			<b>\$ (5,558)</b>			<b>\$ 14,837</b>

	Six Months Ended June 30,					
	2025			2024		
	Sand & Logistics	Power	Total	Sand & Logistics	Power	Total
Product revenue	\$ 265,973	\$ —	\$ 265,973	\$ 241,642	\$ —	\$ 241,642
Service revenue	296,964	—	296,964	238,543	—	238,543
Rental revenue	—	23,330	23,330	—	—	—
Total revenue	562,937	23,330	586,267	480,185	—	480,185
Cost of sales (excluding depreciation, depletion and accretion expense) (1)	393,675	8,292	401,967	308,882	—	308,882
Depreciation, depletion and accretion expense (1)	74,113	3,520	77,633	42,202	—	42,202
<b>Gross profit</b>	<b>\$ 95,149</b>	<b>\$ 11,518</b>	<b>\$ 106,667</b>	<b>\$ 129,101</b>	<b>\$ —</b>	<b>\$ 129,101</b>
Selling, general and administrative expense (including stock-based compensation expense of \$14,808 and \$9,672, respectively)			68,783			55,249
Credit loss expense			4,110			25
Amortization expense of acquired intangible assets			11,250			4,829
Loss on disposal of assets			—			11,098
Insurance recovery (gain)			—			(10,000)
Operating income			22,524			67,900
Interest (expense), net			(26,876)			(15,436)
Other income, net			629			161
Income (loss) before income taxes			(3,723)			52,625
Income tax expense (benefit)			616			11,001
<b>Net income (loss)</b>			<b>\$ (4,339)</b>			<b>\$ 41,624</b>

(1) The significant expense categories and amounts align with the segment-level information that is regularly provided to the CODM.

The following tables reconcile segment total assets and capital expenditures incurred (in thousands):

	June 30, 2025	December 31, 2024
Sand & Logistics	\$ 1,971,077	\$ 1,972,652
Power	276,698	—
<b>Total assets</b>	<b>\$ 2,247,775</b>	<b>\$ 1,972,652</b>

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Sand & Logistics	\$ 33,420	\$ 131,924	\$ 70,144	\$ 224,835
Power	6,882	—	9,021	—
<b>Total capital expenditures incurred</b>	<b>\$ 40,302</b>	<b>\$ 131,924</b>	<b>\$ 79,165</b>	<b>\$ 224,835</b>

## **Note 16 – Subsequent Events**

### ***Income Taxes***

On July 4, 2025, the One Big Beautiful Bill Act (“OBGBA”) was signed into law, resulting in significant changes to the U.S. federal income tax code. Because the enactment occurred after the June 30, 2025 balance sheet date, the effects of the new legislation have not been reflected in the Company's financial statements for the period ended June 30, 2025.

The OBGBA includes numerous provisions that are expected to impact the Company's current and deferred income taxes. Due to the complexity and breadth of the legislation, the Company has not yet completed its analysis or determined the quantitative impact of these changes. Management is continuing to evaluate the provisions of OBGBA and will reflect the financial statement impacts in the period in which the law was enacted, in accordance with ASC 740. Additional information will be provided in subsequent filings as the analysis is completed.

### ***Dividend***

On August 3, 2025, the Company declared a dividend of \$0.25 per share of Common Stock. The dividend will be payable on August 21, 2025 to holders of record of Common Stock as of the close of business on August 14, 2025.

### ***Propflow Acquisition***

On July 28, 2025, Atlas LLC entered into a membership interest purchase agreement (the “Propflow Purchase Agreement”) with BCA HoldCo, LLC, a Delaware limited liability company (“BCA HoldCo”), and certain other signatories thereto (the “Sellers”), pursuant to which Atlas LLC acquired 100% of the membership interests in Propflow, LLC, a Delaware limited liability company (“Propflow”), for approximately \$25.0 million in cash, subject to customary post-closing adjustments (such transaction, the “Propflow Acquisition”). In addition, up to \$15.0 million in the aggregate in contingent earn-out consideration may be paid to BCA HoldCo in fiscal years 2027 and 2028 pursuant to the Propflow Purchase Agreement, subject to the achievement of certain revenue targets. Pursuant to the Propflow Purchase Agreement, Atlas acquired Propflow's patented on-wellsite proppant filtration technology. The transaction will be accounted for in accordance with the acquisition method of accounting which requires, among other things, that assets acquired and liabilities assumed be recognized at their fair values as of the acquisition date. Due to the limited time since the acquisition date, we are currently in the process of evaluating the acquisition accounting considerations, including consideration transferred and the initial purchase price allocation in accordance with the guidance in ASC 805, “Business Combinations.” The Company borrowed \$25.0 million under the 2023 ABL Credit Facility to fund the cash consideration for the Propflow Acquisition.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

*The following discussion and analysis should be read in conjunction with the financial statements and related notes presented in this Quarterly Report on Form 10-Q (this "Report"), as well as our audited financial statements and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2024 (the "Annual Report"), filed with the U.S. Securities and Exchange Commission (the "SEC") on February 25, 2025.*

### Cautionary Note Regarding Forward-Looking Statements

This Report contains forward-looking statements that are subject to risks and uncertainties. All statements, other than statements of historical fact included in this Report, regarding our strategy, future operations, financial position, estimated revenues and losses, projected costs, prospects, plans and objectives of management are forward-looking statements. When used in this Report, the words "may," "forecast," "continue," "could," "would," "will," "plan," "believe," "anticipate," "intend," "estimate," "expect," "project" and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on our current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events. When considering forward-looking statements, you should keep in mind the risk factors and other cautionary statements described under the section titled "Risk Factors" included in this Report, our Annual Report, and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, filed with the SEC on May 6, 2025. By their nature, forward-looking statements involve known and unknown risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Although we believe that the forward-looking statements contained in this Report are based on reasonable assumptions, you should be aware that many factors could affect our actual financial results or results of operations and could cause actual results to differ materially from those in such forward-looking statements, including but not limited to:

- uncertainties as to whether the Moser Acquisition will achieve its anticipated benefits and projected synergies within the expected time period or at all;
- our ability to integrate the business of Moser in a successful manner and in the expected time period;
- unforeseen or unknown liabilities, future capital expenditures and potential litigation relating to the Moser Acquisition;
- limitations on our financial flexibility due to our existing and any future indebtedness;
- our ability to successfully execute our share repurchase program or implement future share repurchase programs;
- higher than expected costs to operate our proppant production and processing facilities or the Dune Express;
- the amount of proppant we are able to produce, which could be adversely affected by, among other things, operating difficulties and unusual or unfavorable geologic conditions;
- the volume of proppant we are able to sell and our ability to enter into supply contracts for our proppant on acceptable terms;
- the prices we are able to charge, and the margins we are able to realize, from our sales of proppant, logistics services, or mobile power generation;
- the demand for and price of proppant and power generation, particularly in the Permian Basin;
- the success of our electric dredging transition efforts;
- fluctuations in the demand for certain grades of proppant;
- the domestic and foreign supply of and demand for oil and natural gas;
- the effects of actions by, or disputes among or between, members of the Organization of Petroleum Exporting Countries and other oil producing nations (together, "OPEC+") with respect to production levels or other matters related to the prices of oil and natural gas;
- changes in the price and availability of natural gas, diesel fuel or electricity that we use as fuel sources for our proppant production facilities and related equipment;
- changes in the availability of grid power that would reduce the need for mobile power supply, particularly in the Permian Basin;
- the availability of capital and our liquidity;
- the level of competition from other companies;
- pending legal or environmental matters;

- changes in laws and regulations (or the interpretation thereof) or increased public scrutiny related to the proppant production and oil and natural gas industries, silica dust exposure or the environment;
- facility shutdowns in response to environmental regulatory actions;
- technical difficulties or failures;
- liability or operational disruptions due to pit-wall or pond failure, environmental hazards, fires, explosions, chemical mishandling or other industrial accidents;
- unanticipated ground, grade or water conditions;
- inability to obtain government approvals or acquire or maintain necessary permits or mining, access or water rights;
- changes in the price and availability of transportation services;
- inability of our customers to take delivery;
- difficulty collecting on accounts receivable;
- the level of completion activity in the oil and natural gas industry;
- inability to obtain necessary proppant production or power generation equipment or replacement parts;
- the amount of water available for processing proppant;
- any planned or future expansion projects or capital expenditures;
- our ability to finance equipment, working capital and capital expenditures;
- inability to successfully grow organically, including through future land acquisitions;
- inaccuracies in estimates of volumes and qualities of our frac sand reserves;
- failure to meet our minimum delivery requirements under our supply agreements;
- material nonpayment or nonperformance by any of our significant customers;
- development of either effective alternative proppants or new processes that replace hydraulic fracturing;
- our ability to borrow funds and access the capital markets;
- our ability to comply with covenants contained in our debt instruments;
- the potential deterioration of our customers' financial condition, including defaults resulting from actual or potential insolvencies;
- changes in tariffs, trade barriers, price and exchange controls and other regulatory requirements, including such changes that may be implemented by U.S. and foreign governments;
- volatility in political, legal and regulatory environments;
- changes in global political or economic conditions, including sustained inflation as well as financial market instability or disruptions to the banking system due to bank failures, both generally and in the markets we serve;
- the impact of geopolitical developments and tensions, war and uncertainty in oil-producing countries (including the invasion of Ukraine by Russia, the Israel-Hamas war, the Israel-Iran conflict, continued instability in the Middle East, including from the Houthi rebels in Yemen, and any related political or economic responses and counter-responses or otherwise by various global actors or the general effect on the global economy);
- health epidemics, such as the COVID-19 pandemic, natural disasters or inclement or hazardous weather conditions, including but not limited to cold weather, droughts, flooding, tornadoes and the physical impacts of climate change;
- physical, electronic and cybersecurity breaches;
- the effects of litigation;
- plans, objectives, expectations and intentions described in this Report that are not historical; and
- other factors discussed elsewhere in this Report, including in Item 1A. "Risk Factors."

We caution you that these forward-looking statements are subject to numerous risks and uncertainties, most of which are difficult to predict and many of which are beyond our control. These risks include, but are not limited to, the risks described under the section titled “Item 1A. Risk Factors” in this Report and the risk factors disclosed under the heading “Risk Factors” included in our Annual Report and Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, filed with the SEC on May 6, 2025.

You are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date of this Report. Should one or more of the risks or uncertainties described in this Report occur, or should underlying assumptions prove incorrect, our actual results and plans could differ materially from those expressed in any forward-looking statements. All forward-looking statements, expressed or implied, included in this Report are expressly qualified in their entirety by this cautionary statement. This cautionary statement should also be considered in connection with any subsequent written or oral forward-looking statements that we or persons acting on our behalf may issue. Except as otherwise required by applicable law, we disclaim any duty to update any forward-looking statements to reflect events or circumstances after the date of this Report.

## **Overview**

Atlas Energy Solutions Inc., a Delaware corporation (f/k/a New Atlas HoldCo. Inc.) (“New Atlas” and together with its subsidiaries “we,” “us,” “our,” or the “Company”), was formed on June 28, 2023, pursuant to the laws of the State of Delaware, and is the successor to AESI Holdings Inc. (f/k/a Atlas Energy Solutions Inc.), a Delaware corporation (“Old Atlas”). New Atlas is a holding company and the ultimate parent company of Atlas Sand Company, LLC (“Atlas LLC”), a Delaware limited liability company formed on April 20, 2017.

We are a low-cost producer of high-quality, locally sourced 100 mesh and 40/70 sand used as a proppant during the well completion process. Proppant is necessary to facilitate the recovery of hydrocarbons from oil and natural gas wells. One hundred percent of our sand reserves are located in Texas within the Permian Basin and our operations consist of proppant production and processing facilities, including four facilities near Kermit, Texas (together, the “Kermit facilities”), a fifth facility near Monahans, Texas (the “Monahans facility”), and the OnCore distributed mining network.

We operate a differentiated logistics platform that is designed to increase the efficiency, safety and sustainability of the oil and natural gas industry within the Permian Basin. This includes our fleet of fit-for-purpose trucks, trailers, and the Dune Express, an overland conveyor infrastructure solution. We have also begun integrating autonomous driving technologies in certain of our fit-for-purpose trucks, creating the first semi-autonomous oilfield logistics network in an effort to increase our automation of the oil and gas proppant supply chain.

We also provide distributed power solutions through a fleet of more than 950 natural gas-powered reciprocating generators, with approximately 225 megawatts of existing power generation, primarily supporting production and artificial lift operations across all major United States resource basins. Our generators are designed for heavy-duty, harsh environments for mission critical power needs. Our in-house manufacturing and remanufacturing capabilities, coupled with critical in-field service, provide quality control and standardization across the fleet ensuring market-leading uptime.

## **Recent Developments**

### ***Share Repurchase Program***

During the three months ended June 30, 2025, the Company repurchased 16,380 shares of the Company’s par value \$0.01 per share common stock (the “Common Stock”) through open-market purchases, pursuant to our share repurchase program, at an average price, including commission, of \$12.21 for an aggregate purchase price of \$200,000. As of June 30, 2025, \$199.8 million remains available for repurchase.

### ***Moser Acquisition***

On February 24, 2025, the Company completed the transactions contemplated by that certain Stock Purchase Agreement (the “Moser Purchase Agreement”) by and among Wyatt Holdings, LLC, a Delaware limited liability company and an indirectly wholly-owned subsidiary of the Company (the “Purchaser”), Moser Holdings, LLC, a Delaware limited liability company (the “Seller”), and for the limited purposes set forth therein, the Company (together with the Purchaser and the Seller, the “Parties”), pursuant to which the Purchaser acquired (i) 100% of the authorized, issued and outstanding equity ownership interests in Moser Acquisition, Inc., a Delaware corporation (“Moser AcquisitionCo”), and (ii) Moser Engine Service, Inc. (d/b/a Moser Energy Systems), a Wyoming corporation and a wholly-owned subsidiary of Moser AcquisitionCo (such transaction, the “Moser Acquisition”), collectively referred to as “Moser.”

Under the terms and conditions of the Moser Purchase Agreement, the aggregate consideration paid to the Seller in the Moser Acquisition (the “Moser Consideration”) consisted of (i) \$180.0 million in cash and (ii) approximately 1.7 million shares (the “Moser Stock Consideration”) of Common Stock, issued at the closing of the Moser Acquisition. The Moser Consideration is subject to customary post-closing adjustments.



The foregoing description of the Moser Acquisition and the Moser Purchase Agreement does not purport to be complete and is subject to, and qualified in its entirety by, the full text of the Moser Purchase Agreement, a copy of which is filed as Exhibit 2.1 to our Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, filed with the SEC on May 6, 2025.

#### ***Dividends and Distributions***

On May 2, 2025, the Company declared a dividend of \$0.25 per share of Common Stock. The dividend was paid on May 22, 2025 to holders of record of Common Stock as of the close of business on May 15, 2025.

On August 3, 2025, the Company declared a dividend of \$0.25 per share of Common Stock. The dividend will be payable on August 21, 2025 to holders of record of Common Stock as of the close of business on August 14, 2025.

#### **Recent Trends and Outlook**

Drilling and completions activities for oil and gas are highly correlated to oil and gas prices. Despite commodity price fluctuations due to ongoing uncertainties in geopolitics, OPEC+ production plans, tariffs, and Chinese economic growth, amongst other factors, North American drilling and completion activity remained relatively flat during the period. The price for West Texas Intermediate (“WTI”) crude oil ended the second quarter of 2025 at \$65.11 per barrel (“Bbl”), as compared to \$81.54 per Bbl in the second quarter of 2024, representing a decrease of approximately 20%. Global oil prices declined during the first half of 2025 on oversupply fears largely due to the OPEC+ decision to increase production, but we believe global economic growth coupled with an increased focus on energy security and large projected multi-year increases in power consumption should bolster demand, in both crude oil and natural gas, in the coming years.

On April 2, 2025, the U.S. government announced a 10% tariff on product imports from almost all countries and has since announced individualized higher tariffs on certain other countries. Additionally, on June 3, 2025, the U.S. government imposed a 50% tariff on steel imports, an increase from the previously announced 25% tariff. As a result of the current administration’s trade policy, tariffs may increase our and our customers’ raw material input costs. Any further trade restrictions, retaliatory trade measures or additional tariffs could result in higher input costs to produce our products and increased costs to provide our services. To the extent that we are unable to pass all or any of such cost increases on to our customers, such cost increases could adversely affect our returns on investment and limit our ability to pursue future growth projects.

To the extent any such tariffs remain in place for a sustained period of time, or in the event of a global or domestic recession resulting therefrom, our customers could decide to delay currently planned growth projects or forego them entirely, each of which could result in decreased demand for our products and services and adversely affect our business and financial condition.

The effect of tariffs and the application and interpretation of existing trade agreements continues to evolve, and we continue to monitor these matters and assess any potential negative impacts on our business.

#### **How We Generate Revenue**

We generate revenue by mining, processing and distributing proppant that our customers use in connection with their operations. We sell proppant to our customers under supply agreements or as spot sales at prevailing market rates, which is dependent upon the cost of producing proppant, the proppant volumes sold and the desired margin and prevailing market conditions.

Revenues also include charges for sand logistics services provided to our customers. Our logistics service revenue fluctuates based on several factors, including the volume of proppant transported, the distance between our facilities and our customers, and prevailing freight rates. Revenue is generally recognized as products are delivered in accordance with the contract.

Some of our contracts contain shortfall provisions that calculate agreed upon fees that are billed when the customer does not satisfy the minimum purchases over a period of time defined in each contract.

We also generate revenue through the rental of our power equipment and related services, including transportation of our generators and field supervision and support. Power equipment rentals and provision of related services are performed under a variety of contract structures.

## Costs of Conducting Our Business

We incur operating costs primarily from direct and indirect labor, freight charges, utility costs, fuel and maintenance costs and royalties. We incur labor costs associated with employees at our proppant production facilities, which represent the most significant cost of converting proppant to finished product. Our proppant production facilities undergo maintenance to minimize unscheduled downtime and ensure the ongoing quality of our proppant and ability to meet customer demands. We may incur variable utility costs in connection with the operation of our processing facilities, primarily natural gas and electricity, which are both susceptible to market fluctuations. We lease equipment in many areas of our operations, including our proppant production hauling equipment. We incur variable royalty expense and/or delay rentals related to our agreements with the owners of our reserves. In addition, other costs including overhead allocation, depreciation and depletion are capitalized as a component of inventory and are reflected in cost of sales when inventory is sold. Our logistics services incur operating costs primarily composed of variable freight charges from trucking companies' delivery of sand to customer wellsites, equipment leases, direct and indirect labor, fuel and maintenance costs and royalties.

We also have expenses comprising our costs of sales (excluding depreciation, depletion, and accretion expense) of (i) direct labor costs, and related travel and lodging expenses, (ii) generator transportation costs and (iii) the costs of maintaining our equipment. A large portion of our costs of sales (excluding depreciation, depletion, and accretion expense) are variable based on the number of generators deployed with customers.

## How We Evaluate Our Operations

### *Non-GAAP Financial Measures*

Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Free Cash Flow, Adjusted EBITDA less Capital Expenditures, Adjusted Free Cash Flow Margin, Adjusted EBITDA less Capital Expenditures Margin, Adjusted Free Cash Flow Conversion, Contribution Margin, Maintenance Capital Expenditures and Net Debt are non-GAAP supplemental financial measures used by our management and by external users of our Financial Statements such as investors, research analysts and others, in the case of Adjusted EBITDA, to assess our consolidated operating performance on a consistent basis across periods by removing the effects of development activities, provide views on capital resources available to organically fund growth projects and, in the case of Adjusted Free Cash Flow and Adjusted EBITDA less Capital Expenditures, assess the financial performance of our assets and their ability to sustain dividends or reinvest to organically fund growth projects over the long term without regard to financing methods, capital structure or historical cost basis.

We define Adjusted EBITDA as net income before depreciation, depletion and accretion expense, amortization expense of acquired intangible assets, interest expense, income tax expense, stock and unit-based compensation, loss on extinguishment of debt, loss on disposal of assets, insurance recovery (gain), unrealized commodity derivative gain (loss), other acquisition related costs, and other non-recurring costs. Management believes Adjusted EBITDA is useful because it allows them to more effectively evaluate our consolidated operating performance and compare the results of our operations from period to period and against our peers without regard to our financing methods or capital structure. We exclude the items listed above from net income in arriving at Adjusted EBITDA because these amounts can vary substantially from company to company within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Certain prior period non-recurring costs of goods sold are now included as an add-back to adjusted EBITDA in order to conform to the current period presentation and to more accurately describe the Company's consolidated operating performance and results period-over-period.

We define Adjusted EBITDA Margin as Adjusted EBITDA divided by total sales.

We define Adjusted Free Cash Flow as Adjusted EBITDA less Maintenance Capital Expenditures. We define Adjusted EBITDA less Capital Expenditures as Adjusted EBITDA less net cash used in investing activities. We believe that Adjusted Free Cash Flow and Adjusted EBITDA less Capital Expenditures are useful to investors as they provide measures of the ability of our business to generate cash.

We define Adjusted Free Cash Flow Margin as Adjusted Free Cash Flow divided by total sales.

We define Adjusted EBITDA less Capital Expenditures Margin as Adjusted EBITDA less Capital Expenditures divided by total sales.

We define Adjusted Free Cash Flow Conversion as Adjusted Free Cash Flow divided by Adjusted EBITDA.

We define Contribution Margin as gross profit plus depreciation, depletion and accretion expense.

We define Maintenance Capital Expenditures as capital expenditures excluding growth capital expenditures, reconstruction of previously incurred growth capital expenditures, equipment assets acquired through debt, and asset retirement obligations. Certain prior period equipment assets acquired through debt and asset retirement obligations have been removed from capital expenditures in order to conform to the current period presentation and to more accurately describe the Company's consolidated operating performance and results period-over-period.

We define Net Debt as total debt, net of discount and deferred financing costs, plus finance right-of-use lease liabilities, less cash and cash equivalents.

Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Free Cash Flow, Adjusted EBITDA less Capital Expenditures, Adjusted Free Cash Flow Margin, Adjusted EBITDA less Capital Expenditures Margin, Adjusted Free Cash Flow Conversion, Contribution Margin, Maintenance Capital Expenditures and Net Debt do not represent and should not be considered alternatives to, or more meaningful than, net income, income from operations, net cash provided by operating activities or any other measure of financial performance presented in accordance with GAAP as measures of our financial performance. Adjusted EBITDA, Adjusted Free Cash Flow, and Adjusted EBITDA less Capital Expenditures have important limitations as analytical tools because they exclude some but not all items that affect net income, the most directly comparable GAAP financial measure. Our computation of Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Free Cash Flow, Adjusted Free Cash Flow Margin, Adjusted EBITDA less Capital Expenditures, Adjusted EBITDA less Capital Expenditures Margin, Adjusted Free Cash Flow Conversion, Contribution Margin, Maintenance Capital Expenditures and Net Debt may differ from computations of similarly titled measures of other companies.

The following table presents a reconciliation of Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Free Cash Flow, Adjusted EBITDA less Capital Expenditures, Adjusted Free Cash Flow Margin, Adjusted EBITDA less Capital Expenditures Margin, Adjusted Free Cash Flow Conversion, Contribution Margin, Maintenance Capital Expenditures and Net Debt to the most directly comparable GAAP financial measure for the periods indicated.

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
	(Unaudited)			
	(In thousands)			
<b>Net income (loss)</b>	<b>\$ (5,558)</b>	<b>\$ 14,837</b>	<b>\$ (4,339)</b>	<b>\$ 41,624</b>
Depreciation, depletion and accretion expense	41,717	25,886	79,981	43,893
Amortization expense of acquired intangible assets	6,465	3,768	11,250	4,829
Interest expense	14,955	12,014	28,001	18,990
Income tax expense (benefit)	(1,677)	3,066	616	11,001
<b>EBITDA</b>	<b>\$ 55,902</b>	<b>\$ 59,571</b>	<b>\$ 115,509</b>	<b>\$ 120,337</b>
Stock-based compensation	8,290	5,466	14,808	9,672
Loss on disposal of assets (1)	—	11,098	—	11,098
Insurance recovery (gain) (2)	—	(10,000)	—	(10,000)
Other non-recurring costs (3)	4,298	7,049	5,147	7,417
Other acquisition related costs (4)	1,969	5,888	9,286	16,091
<b>Adjusted EBITDA</b>	<b>70,459</b>	<b>79,072</b>	<b>144,750</b>	<b>154,615</b>
Maintenance Capital Expenditures (5)	21,589	5,418	37,122	9,878
<b>Adjusted Free Cash Flow</b>	<b>\$ 48,870</b>	<b>\$ 73,654</b>	<b>\$ 107,628</b>	<b>\$ 144,737</b>

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
	(Unaudited)			
	(In thousands)			
<b>Net income (loss)</b>	<b>\$ (5,558)</b>	<b>\$ 14,837</b>	<b>\$ (4,339)</b>	<b>\$ 41,624</b>
Depreciation, depletion and accretion expense	41,717	25,886	79,981	43,893
Amortization expense of acquired intangible assets	6,465	3,768	11,250	4,829
Interest expense	14,955	12,014	28,001	18,990
Income tax expense (benefit)	(1,677)	3,066	616	11,001
<b>EBITDA</b>	<b>\$ 55,902</b>	<b>\$ 59,571</b>	<b>\$ 115,509</b>	<b>\$ 120,337</b>
Stock-based compensation	8,290	5,466	14,808	9,672
Loss on disposal of assets (1)	—	11,098	—	11,098
Insurance recovery (gain) (2)	—	(10,000)	—	(10,000)
Other non-recurring costs (3)	4,298	7,049	5,147	7,417
Other acquisition related costs (4)	1,969	5,888	9,286	16,091
<b>Adjusted EBITDA</b>	<b>\$ 70,459</b>	<b>\$ 79,072</b>	<b>\$ 144,750</b>	<b>\$ 154,615</b>
Capital expenditures	40,268	115,790	92,657	211,276
Acquisitions	—	—	181,511	142,233
<b>Adjusted EBITDA less Capital Expenditures</b>	<b>\$ 30,191</b>	<b>\$ (36,718)</b>	<b>\$ (129,418)</b>	<b>\$ (198,894)</b>

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
	(Unaudited)			
	(In thousands)			
<b>Net cash provided by operating activities</b>	<b>\$ 88,642</b>	<b>\$ 60,856</b>	<b>\$ 81,192</b>	<b>\$ 100,418</b>
Current income tax expense (benefit) (5)	1,325	308	2,239	722
Change in operating assets and liabilities	(35,232)	3,414	25,476	21,914
Cash interest expense (5)	13,459	10,813	25,290	17,304
Maintenance Capital Expenditures (5)	(21,589)	(5,418)	(37,122)	(9,878)
Credit loss expense	(4,110)	—	(4,110)	(25)
Other non-recurring costs (3)	4,298	7,049	5,147	7,417
Other acquisition related costs (4)	1,969	5,888	9,286	16,091
Insurance recovery (gain) (2)	—	(10,000)	—	(10,000)
Other	108	744	230	774
<b>Adjusted Free Cash Flow</b>	<b>\$ 48,870</b>	<b>\$ 73,654</b>	<b>\$ 107,628</b>	<b>\$ 144,737</b>

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
	(Unaudited)			
	(In thousands, except percentages)			
<b>Net cash provided by operating activities</b>	<b>\$ 88,642</b>	<b>\$ 60,856</b>	<b>\$ 81,192</b>	<b>\$ 100,418</b>
Current income tax expense (benefit) (5)	1,325	308	2,239	722
Change in operating assets and liabilities	(35,232)	3,414	25,476	21,914
Cash interest expense (5)	13,459	10,813	25,290	17,304
Capital expenditures	(40,268)	(115,790)	(92,657)	(211,276)
Acquisitions	—	—	(181,511)	(142,233)
Credit loss expense	(4,110)	—	(4,110)	(25)
Other non-recurring costs (3)	4,298	7,049	5,147	7,417
Other acquisition related costs (4)	1,969	5,888	9,286	16,091
Insurance recovery (gain) (2)	—	(10,000)	—	(10,000)
Other	108	744	230	774
<b>Adjusted EBITDA less Capital Expenditures</b>	<b>\$ 30,191</b>	<b>\$ (36,718)</b>	<b>\$ (129,418)</b>	<b>\$ (198,894)</b>
Adjusted EBITDA Margin	24.4%	27.5%	24.7%	32.2%
Adjusted EBITDA less Capital Expenditure Margin	10.5%	(12.8)%	(22.1)%	(41.4)%
Adjusted Free Cash Flow Margin	16.9%	25.6%	18.4%	30.1%
Adjusted Free Cash Flow Conversion	69.4%	93.1%	74.4%	93.6%

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
	(Unaudited)			
	(In thousands)			
<b>Gross Profit</b>	<b>\$ 52,139</b>	<b>\$ 60,355</b>	<b>\$ 106,667</b>	<b>\$ 129,101</b>
Depreciation, depletion and accretion expense	40,633	25,027	77,633	42,202
<b>Contribution Margin</b>	<b>\$ 92,772</b>	<b>\$ 85,382</b>	<b>\$ 184,300</b>	<b>\$ 171,303</b>

(1) Represents loss on disposal of assets as a result of the fire at one of the Kermit plants that caused damage to the physical condition of the Kermit asset group.

(2) Represents insurance recovery (gain) deemed collectible and legally enforceable related to the fire at one of the Kermit plants.

(3) Other non-recurring costs includes costs incurred during our 2025 Term Loan Credit Facility (defined below under *Debt Agreements*) transaction, credit loss expense due to a dispute with a counterparty, reorganization under a new public holding company (the “Up-C Simplification”), temporary loadout, and other infrequent and unusual costs.

(4) Represents transactions costs incurred in connection with acquisitions, including fees paid to finance, legal, accounting and other advisors, employee retention and benefit costs, and other operational and corporate costs.

(5) A reconciliation of these items used to calculate Adjusted Free Cash Flow to comparable GAAP measures is included below.

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
	(Unaudited) (In thousands)			
Current tax expense reconciliation:				
<b>Income tax expense (benefit)</b>	<b>\$ (1,677)</b>	<b>\$ 3,066</b>	<b>\$ 616</b>	<b>\$ 11,001</b>
Less: deferred tax expense	3,002	(2,758)	1,623	(10,279)
<b>Current income tax expense (benefit)</b>	<b>\$ 1,325</b>	<b>\$ 308</b>	<b>\$ 2,239</b>	<b>\$ 722</b>
Cash interest expense reconciliation:				
<b>Interest expense, net</b>	<b>\$ 14,798</b>	<b>\$ 10,458</b>	<b>\$ 26,876</b>	<b>\$ 15,436</b>
Less: Amortization of debt discount	(1,399)	(1,083)	(2,508)	(1,490)
Less: Amortization of deferred financing costs	(97)	(118)	(203)	(196)
Less: Interest income	157	1,556	1,125	3,554
<b>Cash interest expense</b>	<b>\$ 13,459</b>	<b>\$ 10,813</b>	<b>\$ 25,290</b>	<b>\$ 17,304</b>
Maintenance Capital Expenditures, accrual basis reconciliation:				
<b>Purchases of property, plant and equipment</b>	<b>\$ 40,268</b>	<b>\$ 115,790</b>	<b>\$ 92,657</b>	<b>\$ 211,276</b>
Changes in operating assets and liabilities associated with investing activities, equipment assets acquired through debt, and asset retirement obligations (6)	34	16,134	(13,492)	13,559
Less: Equipment assets acquired through debt and asset retirement obligations	(6,154)	(1,745)	(9,528)	(2,093)
Less: Growth capital expenditures and reconstruction of previously incurred growth capital expenditures	(12,559)	(124,761)	(32,515)	(212,864)
<b>Maintenance Capital Expenditures, accrual basis</b>	<b>\$ 21,589</b>	<b>\$ 5,418</b>	<b>\$ 37,122</b>	<b>\$ 9,878</b>

	June 30, 2025	June 30, 2024
	(Unaudited) (In thousands)	
<b>Total Debt</b>	<b>\$ 528,424</b>	<b>\$ 478,003</b>
Discount and deferred financing costs	26,514	12,361
Finance right-of-use lease liabilities	9,618	7,146
Cash and cash equivalents	78,809	104,723
<b>Net Debt</b>	<b>\$ 485,747</b>	<b>\$ 392,787</b>

(6) Positive working capital changes reflect capital expenditures in the current period that will be paid in a future period. Negative working capital changes reflect capital expenditures incurred in a prior period but paid during the period presented. In addition, this amount includes equipment assets acquired through debt and asset retirement obligations.

## Factors Affecting the Comparability of Our Results of Operations

### M&A Activity

On March 5, 2024, the Company completed the Hi-Crush Transaction, in which the Company acquired substantially all of Hi-Crush Inc.'s, a Delaware corporation ("Hi-Crush"), Permian Basin proppant production and logistics businesses and operations in exchange for (i) cash consideration of \$140.1 million, (ii) 9.7 million shares of Common Stock issued at the closing of the transaction, and (iii) the Deferred Cash Consideration Note in an aggregate principle amount of \$111.3 million. This history impacts the comparability of our operational results from year to year. Additional information on these transactions can be found in Note 3 - *Acquisitions* of the condensed consolidated financial statements included elsewhere in this Report.

On February 24, 2025, the Company completed the Moser Acquisition, in which the Company acquired 100% of the authorized, issued and outstanding equity ownership interests in Moser AcquisitionCo and Moser Engine Service, Inc. (d/b/a Moser Energy Systems) in exchange for (i) cash consideration of \$180.0 million and (ii) the Moser Stock Consideration. This history impacts the comparability of our operational results from year to year. Additional information on these transactions can be found in Note 3 - *Acquisitions* of the condensed consolidated financial statements included elsewhere in this Report.

### Results of Operations

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
	(Unaudited) (In thousands)			
Product revenue	\$ 126,328	\$ 128,210	\$ 265,973	\$ 241,642
Service revenue	146,355	159,308	296,964	238,543
Rental revenue	15,993	—	23,330	—
Total revenue	288,676	287,518	586,267	480,185
Cost of sales (excluding depreciation, depletion and accretion expense)	195,904	202,136	401,967	308,882
Depreciation, depletion and accretion expense	40,633	25,027	77,633	42,202
Gross profit	52,139	60,355	106,667	129,101
Operating expenses:				
Selling, general and administrative expense (including stock-based compensation expense of \$8,290, \$5,466, \$14,808, and \$9,672, respectively)	34,371	27,266	68,783	55,249
Credit loss expense	4,110	—	4,110	25
Amortization expense of acquired intangible assets	6,465	3,768	11,250	4,829
Loss on disposal of assets	—	11,098	—	11,098
Insurance recovery (gain)	—	(10,000)	—	(10,000)
Operating income	7,193	28,223	22,524	67,900
Interest (expense), net	(14,798)	(10,458)	(26,876)	(15,436)
Other income, net	370	138	629	161
Income (loss) before income taxes	(7,235)	17,903	(3,723)	52,625
Income tax expense (benefit)	(1,677)	3,066	616	11,001
Net income (loss)	\$ (5,558)	\$ 14,837	\$ (4,339)	\$ 41,624

### Three Months Ended June 30, 2025 Compared to Three Months Ended June 30, 2024

**Product Revenue.** Product revenue decreased by \$1.9 million to \$126.3 million for the three months ended June 30, 2025, as compared to \$128.2 million for the three months ended June 30, 2024. There was a decrease in proppant prices between the periods which contributed to a \$26.1 million decrease in product revenue. This was offset by an increase in sales volume contributed to a \$12.7 million increase in product revenue. There was \$11.5 million in shortfall revenue for the three months ended June 30, 2025, as compared to no shortfall revenue for the three months ended June 30, 2024.

**Service Revenue.** Services revenue, which includes freight for last-mile logistics services, decreased by \$12.9 million to \$146.4 million for the three months ended June 30, 2025, as compared to \$159.3 million for the three months ended June 30, 2024. The decrease in logistics revenue was due to a decrease in prices on volumes shipped to last-mile logistics customers.

**Rental Revenue.** Rental revenue is \$16.0 million for the three months ended June 30, 2025, due to the acquisition of Moser and the related revenue from leasing power equipment. There was no rental revenue for the three months ended June 30, 2024.

**Cost of sales (excluding depreciation, depletion and accretion expense).** Cost of sales (excluding depreciation, depletion and accretion expense) decreased by \$6.2 million to \$195.9 million for the three months ended June 30, 2025, as compared to \$202.1 million for the three months ended June 30, 2024.

Cost of sales (excluding depreciation, depletion and accretion) related to product revenue decreased by \$1.9 million to \$66.1 million for the three months ended June 30, 2025, as compared to \$68.0 million for the three months ended June 30, 2024. This decrease was due to higher costs related to the temporary loadout equipment associated with the mechanical fire at the Kermit facility for the three months ended June 30, 2024.

Cost of sales (excluding depreciation, depletion and accretion expense) related to services decreased by \$10.2 million to \$123.9 million for the three months ended June 30, 2025, as compared to \$134.1 million for the three months ended June 30, 2024. The decrease was due to lower freight costs associated with higher utilization of the Dune Express.

Cost of sales (excluding depreciation, depletion, and accretion expense) related to rentals is \$5.9 million for the three months ended June 30, 2025, due to the acquisition of Moser and the cost of sales associated with leasing power equipment. There was no cost of sales related to rentals for the three months ended June 30, 2024.

*Depreciation, depletion and accretion expense.* Depreciation, depletion and accretion expense increased by \$15.6 million to \$40.6 million for the three months ended June 30, 2025, as compared to \$25.0 million for the three months ended June 30, 2024, due to additional depreciable assets placed into service when compared to the prior period as well as contribution from Moser.

*Selling, general and administrative expense.* Selling, general and administrative expense increased by \$7.1 million to \$34.4 million for the three months ended June 30, 2025, as compared to \$27.3 million for the three months ended June 30, 2024. The increase is due to an increase of \$2.8 million from stock-based compensation, an increase of \$0.2 million in corporate costs, as well as \$4.1 million contribution from Moser for the three months ended June 30, 2025, compared to the three months ended June 30, 2024.

Our selling, general and administrative expense includes the non-cash expense for stock-based compensation expense for equity awards granted to our employees. For the three months ended June 30, 2025, stock-based compensation expense was \$8.3 million, as compared to \$5.5 million of stock-based expense for the three months ended June 30, 2024.

*Credit loss expense.* Credit loss expense is \$4.1 million for the three months ended June 30, 2025, as compared to no credit loss expense for the three months ended June 30, 2024, due to certain shortfall receivables. See *Note 2 - Summary of Significant Accounting Policies - Accounts Receivable and Allowance for Credit Losses* for more information.

*Amortization expense of acquired intangible assets.* Amortization expense of acquired intangible assets increased \$2.7 million to \$6.5 million for the three month ended June 30, 2025, as compared to \$3.8 million for the three month ended June 30, 2024. The increase was primarily due to the amortization of intangibles associated with the Moser acquisition.

*Loss on disposal of assets.* There was no loss on disposal of assets for the three months ended June 30, 2025, as compared to \$11.1 million loss on disposal of assets for the three months ended June 30, 2024, due to \$11.1 million disposal of certain assets associated with mechanical fire at the Kermit facility. See *Note 6 - Property, Plant and Equipment, Net - Impairment or Disposal of Long-Lived Assets* for more information.

*Insurance recovery (gain).* There was no insurance recovery for the three months ended June 30, 2025, as compared to \$10.0 million insurance recovery for the three months ended June 30, 2024, due to \$10.0 million of an insurance claim associated with the mechanical fire. See *Note 6 - Property, Plant and Equipment, Net - Impairment or Disposal of Long-Lived Assets* for more information.

*Interest (expense), net.* Interest expense, net increased by \$4.3 million to \$14.8 million for the three months ended June 30, 2025, as compared to \$10.5 million for the three months ended June 30, 2024. The increase is driven by the 2025 Term Loan Credit Facility and associated debt refinancing.

*Income tax expense (benefit).* Income tax expense (benefit) decreased \$4.8 million to \$(1.7) million for the three months ended June 30, 2025, as compared to \$3.1 million for the three months ended June 30, 2024. The decrease is primarily attributable to a decrease in income before income taxes for the three months ended June 30, 2025 as compared to the three months ended June 30, 2024.

#### **Six Months Ended June 30, 2025 Compared to Six Months Ended June 30, 2024**

*Product Revenue.* Product revenue increased by \$24.4 million to \$266.0 million for the six months ended June 30, 2025, as compared to \$241.6 million for the six months ended June 30, 2024. An increase in sales volume contributed to a \$61.0 million increase in product revenue. This was partially offset by a decrease in proppant prices between the periods which contributed to a \$60.5 million decrease in product revenue. There was \$23.9 million in shortfall revenue for the six months ended June 30, 2025, as compared to no shortfall revenue for the six months ended June 30, 2024.

*Service Revenue.* Services revenue, which includes freight for last-mile logistics services, increased by \$58.5 million to \$297.0 million for the six months ended June 30, 2025, as compared to \$238.5 million for the six months ended June 30, 2024. The increase in logistics revenue was due to higher sales volumes shipped to last-mile logistics customers.

*Rental Revenue.* Rental revenue is \$23.3 million for the six months ended June 30, 2025, due to the acquisition of Moser and the related revenue from leasing power equipment. There was no rental revenue for the six months ended June 30, 2024.

*Cost of sales (excluding depreciation, depletion and accretion expense).* Cost of sales (excluding depreciation, depletion and accretion expense) increased by \$93.1 million to \$402.0 million for the six months ended June 30, 2025, as compared to \$308.9 million for the six months ended June 30, 2024.

Cost of sales (excluding depreciation, depletion and accretion) related to product revenue increased by \$29.0 million to \$136.4 million for the six months ended June 30, 2025, as compared to \$107.4 million for the six months ended June 30, 2024, due to increased production.

Cost of sales (excluding depreciation, depletion and accretion expense) related to services increased by \$55.9 million to \$257.4 million for the six months ended June 30, 2025, as compared to \$201.5 million for the six months ended June 30, 2024. The increase was due to higher sales volumes shipped to last-mile logistics customers during the period.

Cost of sales (excluding depreciation, depletion, and accretion expense) related to rentals is \$8.2 million for the six months ended June 30, 2025, due to the acquisition of Moser and the cost of sales associated with leasing power equipment. There was no cost of sales related to rentals for the six months ended June 30, 2024.

*Depreciation, depletion and accretion expense.* Depreciation, depletion and accretion expense increased by \$35.4 million to \$77.6 million for the six months ended June 30, 2025, as compared to \$42.2 million for the six months ended June 30, 2024, due to additional depreciable assets placed into service when compared to the prior period as well as contribution from Moser.

*Selling, general and administrative expense.* Selling, general and administrative expense increased by \$13.6 million to \$68.8 million for the six months ended June 30, 2025, as compared to \$55.2 million for the six months ended June 30, 2024. The increase is due to an increase of \$5.1 million from stock-based compensation, an increase of \$2.6 million in corporate costs, as well as \$5.9 million contribution from Moser for the six months ended June 30, 2025, compared to the six months ended June 30, 2024.

Our selling, general and administrative expense includes the non-cash expense for stock-based compensation expense for equity awards granted to our employees. For the six months ended June 30, 2025, stock-based compensation expense was \$14.8 million, as compared to \$9.7 million of stock-based expense for the six months ended June 30, 2024.

*Credit loss expense.* Credit loss expense is \$4.1 million for the six months ended June 30, 2025, as compared to de minimis credit loss expense for the six months ended June 30, 2024, due to certain shortfall receivables. See *Note 2 - Summary of Significant Accounting Policies - Accounts Receivable and Allowance for Credit Losses* for more information.

*Amortization expense of acquired intangible assets.* Amortization expense of acquired intangible assets increased \$6.5 million to \$11.3 million for the six month ended June 30, 2025, as compared to \$4.8 million for the six month ended June 30, 2024. The increase was primarily due to the amortization of intangibles associated with the Moser acquisition.

*Loss on disposal of assets.* There was no loss on disposal of assets for the six months ended June 30, 2025, as compared to \$11.1 million loss on disposal of assets for the six months ended June 30, 2024, due to \$11.1 million disposal of certain assets associated with mechanical fire at the Kermit facility. See *Note 6 - Property, Plant and Equipment, Net - Impairment or Disposal of Long-Lived Assets* for more information.

*Insurance recovery (gain).* There was no insurance recovery for the six months ended June 30, 2025, as compared to \$10.0 million insurance recovery for the six months ended June 30, 2024, due to \$10.0 million of an insurance claim associated with the mechanical fire. See *Note 6 - Property, Plant and Equipment, Net - Impairment or Disposal of Long-Lived Assets* for more information.

*Interest (expense), net.* Interest expense, net increased by \$11.5 million to \$26.9 million for the six months ended June 30, 2025, as compared to \$15.4 million for the six months ended June 30, 2024. The increase is driven by the 2025 Term Loan Credit Facility and associated debt refinancing.

*Income tax expense (benefit).* Income tax expense decreased \$10.4 million to \$0.6 million for the six months ended June 30, 2025, as compared to \$11.0 million for the six months ended June 30, 2024. The decrease is primarily attributable to a decrease in income before income taxes for the six months ended June 30, 2025 as compared to the six months ended June 30, 2024.



## Liquidity and Capital Resources

### Overview

Our primary sources of liquidity to date have been capital contributions from our owners, cash flows from operations, and borrowings under our previous term loan credit facilities, and our previous asset-based loan credit facilities. Going forward, we expect our primary sources of liquidity to be cash flows from operations, availability under our 2023 ABL Credit Facility as amended, borrowings under our 2025 Term Loan Credit Facility, or any other credit facility we enter into in the future and proceeds from any future issuances of debt or equity securities. We expect our primary use of capital will be used for the payment of any dividends to our stockholders and for investing in our business, specifically for acquisition of fit-for-purpose equipment used in our logistics platform, and power-related growth capital expenditures. In addition, we have routine facility upgrades and additional ancillary capital expenditures associated with, among other things, contractual obligations and working capital obligations.

As of June 30, 2025, we had working capital, defined as current assets less current liabilities, of \$119.7 million and \$124.8 million of availability under the 2023 ABL Credit Facility. Our cash and cash equivalents totaled \$78.8 million.

### Cash Flow

The following table summarizes our cash flow for the periods indicated:

	Six Months Ended June 30,	
	2025	2024
	(Unaudited) (In thousands)	
<b>Consolidated Statement of Cash Flow Data:</b>		
Net cash provided by operating activities	\$ 81,192	\$ 100,418
Net cash used in investing activities	(268,770 )	(353,509 )
Net cash provided by financing activities	194,683	147,640
Net decrease in cash	<u>\$ 7,105</u>	<u>\$ (105,451 )</u>

### Six Months Ended June 30, 2025 Compared to Six Months Ended June 30, 2024

**Net Cash Provided by Operating Activities.** Net cash provided by operating activities was \$81.2 million and \$100.4 million for the six months ended June 30, 2025 and 2024, respectively. Net income (loss) adjusted for non-cash items for the six months ended June 30, 2025 resulted in a cash increase of \$106.7 million compared with a cash increase of \$122.3 million for the six months ended June 30, 2024. This change was primarily due to lower earnings in 2025. Changes in net working capital for the six months ended June 30, 2025 resulted in a cash decrease of \$25.5 million compared with a cash decrease of \$21.9 million for the six months ended June 30, 2024. This change was primarily due to a decrease in accounts payable and accrued liabilities and other liabilities in 2025, which was partially offset by a decrease in accounts receivable in 2025.

**Net Cash Used in Investing Activities.** Net cash used in investing activities was \$268.8 million and \$353.5 million for the six months ended June 30, 2025 and 2024, respectively. The decrease in cash used is primarily attributable to less capital spending at the Kermit and Monahans facilities, OnCore distributed mining network, Dune Express and logistics assets during the six months ended June 30, 2025 when compared to the six months ended June 30, 2024. This was offset by a \$39.3 million increase in acquisitions with Moser for the six months ended June 30, 2025 when compared to Hi-Crush for the six months ended June 30, 2024. Additionally, we collected \$5.4 million in insurance proceeds for the six months ended June 30, 2025 as compared to no insurance proceeds received for the six months ended June 30, 2024.

**Net Cash Provided by Financing Activities.** Net cash provided by financing activities was \$194.7 million and \$147.6 million for the six months ended June 30, 2025 and 2024, respectively. This increase is primarily related to the proceeds from an underwritten public offering of 11.5 million shares of our Common Stock at a public offering price of \$23.00 per share (the "Equity Offering") and term loan borrowings for the six months ended June 30, 2025 when compared to the six months ended June 30, 2024. This increase was partially offset by payments on the Deferred Cash Consideration Note, the 2023 ABL Credit Facility and dividends for the six months ended June 30, 2025 when compared to the six months ended June 30, 2024.

### Capital Requirements

Our primary growth and technology initiatives include continued acquisition of fit-for-purpose equipment used in our logistics platform and power-related growth capital expenditures. Outside of our growth and technology initiatives, our business is not presently capital intensive in nature and only requires the maintenance of our facilities. In addition to capital expenditures, we have certain contractual long-term capital requirements associated with our lease and royalty payments and debt. See Note 7 - *Leases*, Note 8 - *Debt* and Note 9 - *Commitments and Contingencies* of the Financial Statements included elsewhere in this Report. Our current level of maintenance capital expenditures is expected to remain within our cash on hand and internally generated cash flow.

We intend to fund our capital requirements through our primary sources of liquidity, which include cash on hand and cash flows from operations and, if needed, availability under our 2023 ABL Credit Facility and borrowings under our 2025 Term Loan Credit Facility.

## ***Debt Agreements***

### ***2025 Term Loan Credit Facility***

On February 21, 2025, Atlas LLC entered into a credit agreement (the “2025 Term Loan Credit Agreement”) with Stonebriar Commercial Finance LLC (“Stonebriar”), as administrative agent and initial lender, pursuant to which Stonebriar extended Atlas LLC a term loan credit facility comprised of a \$540.0 million single advance term loan that was made on February 21, 2025 (the “2025 Term Loan Credit Facility”).

The 2025 Term Loan Credit Facility is payable in eighty-five consecutive monthly installments, consisting of forty-eight monthly installments of combined principal and interest, thirty-six installments of interest only payments, and a final payment of the remaining outstanding principal balance at maturity. The 2025 Term Loan Credit Facility has a final maturity date of March 1, 2032. The 2025 Term Loan Credit Facility bears interest at a rate equal to 9.51% per annum.

The 2025 Term Loan Credit Facility includes a discount of \$18.8 million and de minimis deferred financing fees. As discussed below (*2023 Term Loan Credit Agreement*), the 2025 Term Loan Credit Facility also includes previously unamortized debt discount and deferred financing fees of \$7.2 million, associated with prior Stonebriar borrowings. These amounts are recorded as a direct reduction from the carrying amount of the debt obligation on the Company’s condensed consolidated balance sheets and are amortized to interest expense using the effective interest method. Interest expense associated with the 2025 Term Loan Credit Facility was \$12.7 million and \$18.2 million for the three and six months ended June 30, 2025, respectively, and the interest expense associated with the discount and deferred financing costs was \$0.8 million and \$1.1 million for the three and six months ended June 30, 2025, respectively.

In the event that the Leverage Ratio (as defined under the 2025 Term Loan Credit Agreement) as of the end of any fiscal quarter ending on or after June 30, 2025 is equal to or greater than 2.5:1.0, Atlas LLC will be required to prepay the 2025 Term Loan Credit Facility with 50% of Excess Cash Flow (as defined under the 2025 Term Loan Credit Agreement) for the fiscal quarter period most recently ended less the aggregate amount of optional prepayments of the Term Loan made during such period.

Atlas LLC may voluntarily redeem the loan outstanding under the 2025 Term Loan Credit Facility, provided that any such prepayment shall include a prepayment fee equal to the sum of the Make-Whole Amount (as defined in under the 2025 Term Loan Credit Agreement) plus (a) three percent (3%) of the principal amount being repaid if such prepayment occurs on or prior to February 21, 2028, (b) two percent (2%) of the principal amount being repaid if such prepayment occurs after February 21, 2028 but on or prior to February 21, 2029 and (c) one percent (1%) of the of the principal amount being repaid if such prepayment occurs thereafter. The Make-Whole Amount shall equal zero (0) when calculating any prepayment made after February 21, 2027. Upon the maturity of the 2025 Term Loan Credit Facility, the entire unpaid principal amount of the loan outstanding thereunder, together with interest, fees and other amounts payable in connection with the facility, will be immediately due and payable without further notice or demand.

Dividends and distributions to equity holders are permitted to be made pursuant to certain limited exceptions and baskets described in the 2025 Term Loan Credit Agreement and otherwise generally subject to certain restrictions set forth in the 2025 Term Loan Credit Agreement, including the requirement that no Event of Default (as defined under the 2025 Term Loan Credit Agreement) has occurred and is continuing.

The 2025 Term Loan Credit Facility includes certain non-financial covenants, including but not limited to restrictions on incurring additional debt and certain distributions. The 2025 Term Loan Credit Facility is subject to two financial covenants, which require that the Loan Parties (as defined in the 2025 Term Loan Credit Agreement) maintain a maximum Leverage Ratio of 4.0 to 1.0 and a minimum Liquidity (as defined in the 2025 Term Loan Credit Agreement) of \$40,000,000. Such financial covenants are tested as of the last day of each fiscal quarter.

The Company used the proceeds from the 2025 Term Loan Credit Facility (i) to refinance the existing 2023 Term Loan Credit Facility and the ADDT Loan (as defined below), (ii) to finance the cash consideration for the Moser Acquisition, and (iii) for general corporate purposes.

The 2025 Term Loan Credit Facility is unconditionally guaranteed, jointly and severally, by Atlas LLC and its subsidiaries and secured by substantially all of the assets of Atlas LLC and its subsidiaries. The 2025 Term Loan Credit Facility is also unconditionally guaranteed on an unsecured basis by the Company.

As of June 30, 2025, Atlas LLC was in compliance with the covenants of the 2025 Term Loan Credit Facility.

#### *Deferred Cash Consideration Note*

In accordance with the Hi-Crush Merger Agreement, the Company issued a secured PIK toggle seller note in an aggregate principal amount of \$111.3 million, with a final maturity date of January 31, 2026 (the “Deferred Cash Consideration Note”). The Deferred Cash Consideration Note was part of the consideration transferred and valued at fair value at the acquisition date. This amount is subject to adjustments as set forth in the Hi-Crush Merger Agreement. The Deferred Cash Consideration Note bears interest at a rate of 5.00% per annum if paid in cash, or 7.00% per annum if paid in kind. Interest on the Deferred Cash Consideration Note is payable quarterly in arrears beginning March 29, 2024 through maturity. Interest expense associated with the Deferred Cash Consideration Note was \$0.2 million and \$0.9 million for the three and six months ended June 30, 2025, respectively. Interest expense associated with the Deferred Cash Consideration Note was \$1.4 million and \$1.8 million for the three and six months ended June 30, 2024, respectively.

The Deferred Cash Consideration Note included \$4.6 million of debt discount and approximately \$0.1 million deferred financing costs. The discount and deferred financing costs are a direct reduction from the carrying amount of the debt obligation on the Company’s condensed consolidated balance sheets and are amortized to interest expense using the effective interest method. Interest expense associated with the discount and deferred financing costs were approximately \$0.6 million and \$1.2 million in total for the three and six months ended June 30, 2025, respectively. Interest expense associated with the discount and deferred financing costs were approximately \$0.7 million and \$0.8 million in total for the three and six months ended June 30, 2024, respectively.

Atlas LLC’s obligations under the Deferred Cash Consideration Note are secured by certain of the assets acquired in connection with the Hi-Crush Transaction. The Deferred Cash Consideration Note is also unconditionally guaranteed by Atlas LLC on an unsecured basis.

#### *Partial Repayment of the Deferred Cash Consideration Note*

In February 2025, the Company used a portion of the proceeds from the Equity Offering, to repay \$101.3 million of the outstanding principal balance of the Deferred Cash Consideration Note. The Company intends to repay the remaining \$10.0 million of principal at maturity.

#### *2023 Term Loan Credit Facility*

On July 31, 2023, Atlas LLC entered into a credit agreement (the “2023 Term Loan Credit Agreement”) with Stonebriar, as administrative agent and initial lender, pursuant to which Stonebriar extended Atlas LLC a term loan credit facility comprising a \$180.0 million single advance term loan that was made on July 31, 2023 (the “Initial Term Loan”) and commitments to provide up to \$100.0 million of delayed draw (the “DDT Loan”) term loans (collectively, the “2023 Term Loan Credit Facility”), which was subsequently amended to provide an additional delayed draw term loan (the “ADDD Loan”) in the aggregate principal amount of \$150.0 million and increase the existing DDT Loan by an aggregate principal amount of \$100.0 million to a total of \$200.0 million.

On February 21, 2025, Atlas LLC entered into the 2025 Term Loan Credit Agreement with Stonebriar, proceeds from which were used to repay \$332.4 million of the remaining principal and \$1.8 million of accrued interest of the Initial Term Loan, the DDT Loan, and the ADDD Loan. As this transaction was accounted for as a modification under ASC 470, “Debt,” these fees paid to the lender, as well as previously unamortized debt discount and deferred financing fees associated with the Initial Term Loan, the DDT Loan, and the ADDD Loan of \$7.2 million were deferred and recorded as a direct reduction from the carrying amount of the debt obligation on the condensed consolidated balance sheets. These deferred costs are amortized to interest expense using the effective interest method. In connection with this refinancing, on February 21, 2025, we incurred prepayment fees on the Initial Term Loan, the DDT Loan, and the ADDD Loan of \$13.3 million. The Company recorded the prepayment fees as additional debt discount and amortizes the amount as an adjustment over the remaining term of the modified debt instrument.

#### *2023 ABL Credit Facility*

On February 22, 2023, Atlas LLC, certain of its subsidiaries, as guarantors, Bank of America, N.A., as administrative agent (the “ABL Agent”), and certain financial institutions party thereto as lenders (the “2023 ABL Lenders”) entered into a Loan, Security and Guaranty Agreement (the “2023 ABL Credit Agreement”) pursuant to which the 2023 ABL Lenders provide revolving credit financing to the Company in an aggregate principal amount of up to \$75.0 million (the “2023 ABL Credit Facility”), with Availability (as defined in the 2023 ABL Credit Agreement) thereunder subject to a “Borrowing Base” as described in the 2023 ABL Credit Agreement. The 2023 ABL Credit Facility includes a letter of credit sub-facility, which permits issuance of letters of credit up to an aggregate amount of \$25.0 million. The scheduled maturity date of the 2023 ABL Credit Facility is February 22, 2028; provided that the 2023 ABL Credit Facility will mature on June 30, 2027 if any amount of the 2023 Term Loan Credit Facility that has a maturity date less than 91 days prior to February 22, 2028 is outstanding on June 30, 2027.

Atlas LLC may also request swingline loans under the 2023 ABL Credit Agreement in an aggregate principal amount not to exceed \$7.5 million. During the six months ended June 30, 2025 and the year ended December 31, 2024, Atlas LLC had no outstanding swingline loans under the 2023 ABL Credit Facility.

Borrowings under the 2023 ABL Credit Facility bear interest, at Atlas LLC's option, at either a base rate or Term SOFR (as defined in the 2023 ABL Credit Agreement), as applicable, plus an applicable margin based on average availability as set forth in the 2023 ABL Credit Agreement. Term SOFR loans bear interest at Term SOFR for the applicable interest period plus an applicable margin, which ranges from 1.50% to 2.00% per annum based on average availability as set forth in the 2023 ABL Credit Agreement. Base rate loans bear interest at the applicable base rate, plus an applicable margin, which ranges from 0.50% to 1.00% per annum based on average availability as set forth in the 2023 ABL Credit Agreement. In addition to paying interest on outstanding principal under the 2023 ABL Credit Facility, Atlas LLC is required to pay a commitment fee which ranges from 0.375% per annum to 0.500% per annum with respect to the unutilized commitments under the 2023 ABL Credit Facility, based on the average utilization of the 2023 ABL Credit Facility. Atlas LLC is required to pay customary letter of credit fees, to the extent that one or more letter of credit is outstanding. For the three and six months ended June 30, 2025, we recognized \$0.2 million and \$0.3 million, respectively, of interest expense, unutilized commitment fees and other fees under the 2023 ABL Credit Facility, classified as interest expense. For the three and six months ended June 30, 2024, we recognized \$0.1 million and \$0.3 million, respectively, of interest expense, unutilized commitment fees and other fees under the 2023 ABL Credit Facility, classified as interest expense.

The Borrowing Base was initially set at \$75.0 million and the amount of available credit changes every month, depending on the amount of eligible accounts receivable and inventory we have available to serve as collateral. With the First Amendment to the 2023 ABL Credit Agreement, discussed below, the Borrowing Base increased to \$125.0 million. The Borrowing Base components are subject to customary reserves and eligibility criteria.

On March 5, 2024 and November 12, 2024, the Company drew down \$50.0 million and \$20.0 million, respectively, under the 2023 ABL Credit Facility for general corporate purposes. The Company had no interest expense associated with the debt for the three months ended June 30, 2025 and had \$0.6 million of interest expense for the six months ended June 30, 2025. There was interest expense of \$0.9 million and \$1.1 million for the three and six months ended June 30, 2024, respectively. The draw included \$0.3 million in debt issuance costs and \$0.3 million in deferred financing costs. These costs are recorded under other long-term assets on the condensed consolidated balance sheets and are amortized on a straight-line basis over the life of the agreement. Interest expense associated with the amortization of these costs were de minimis and \$0.1 million for the three and six months ended June 30, 2025, respectively. Interest expense associated with the amortization of these costs was \$0.1 million for both the three and six months ended June 30, 2024.

The 2023 ABL Credit Facility requires that if Availability is less than the greater of (i) 12.50% of the Borrowing Base and (ii) \$7.5 million, Atlas LLC must maintain a Fixed Charge Coverage Ratio (as defined in the 2023 ABL Credit Agreement) of at least 1.00 to 1.00 while a Covenant Trigger Period (as defined in the 2023 ABL Credit Agreement) is in effect.

Under the 2023 ABL Credit Agreement, Atlas LLC is permitted to make payments of dividends and distributions pursuant to certain limited exceptions and baskets set forth therein and otherwise generally subject to certain restrictions described therein, including that (i) no Event of Default (as defined under the 2023 ABL Credit Agreement) has occurred and is continuing, and (ii) no loans and no more than \$7.5 million in letters of credit that have not been cash collateralized are outstanding, and liquidity exceeds \$30.0 million at all times during the 30 days prior to the date of the dividend or distribution; provided that if any loans are outstanding or outstanding letters of credit exceed \$7.5 million and no Event of Default has occurred and is continuing, then Atlas LLC is permitted to make payments of dividends and distributions if, (i) Availability (as defined under the 2023 ABL Credit Agreement) is higher than the greater of (a) \$12 million and (b) 20% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distribution as if such dividend or distribution had been made at the beginning of such period, or if (ii) (a) Availability is higher than the greater of (x) \$9 million and (y) 15% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distributions as if such dividend or distribution had been made at the beginning of such period and (b) the Fixed Charge Coverage Ratio (as defined under the 2023 ABL Credit Agreement), as calculated on a pro forma basis, is greater than 1.00 to 1.00, as provided under the 2023 ABL Credit Agreement. Additionally, Atlas LLC may make additional payments of dividends and distributions in qualified equity interests and may make Permitted Tax Distributions (as defined under the 2023 ABL Credit Agreement).

The 2023 ABL Credit Facility contains certain customary representations and warranties, affirmative and negative covenants, and events of default. As of June 30, 2025, the Company was in compliance with the covenants under the 2023 ABL Credit Facility.

The 2023 ABL Credit Facility is unconditionally guaranteed, jointly and severally, by Atlas LLC and its subsidiaries and secured by substantially all of the assets of Atlas LLC and its subsidiaries.

#### *First Amendment to the 2023 ABL Credit Agreement*

On February 26, 2024, Atlas LLC and certain other subsidiaries of the Company entered into the First Amendment to Loan, Security and Guaranty Agreement (the “ABL Amendment”), among Atlas LLC, the subsidiary guarantors party thereto, the lenders party thereto and the ABL Agent, which amends the 2023 ABL Credit Agreement.

The ABL Amendment increased the revolving credit commitment to \$125.0 million. The existing lenders increased their commitment by \$25.0 million which resulted in a debt modification under ASC 470, “Debt.” The ABL Amendment also added a new lender with a \$25.0 million commitment, thus creating a new debt arrangement under ASC 470, “Debt.” The deferred financing costs and debt issuance cost will be amortized on a prospective basis over the term of the agreement. The maturity date of the ABL Credit Agreement was extended from February 22, 2028 to the earliest of (a) February 26, 2029; (b) the date that is 91 days prior to the maturity date for any portion of the Term Loan Debt; or (c) any date on which the aggregate Commitments terminate hereunder.

The ABL Amendment requires that if Availability is less than the greater of (i) 12.50% of the Borrowing Base and (ii) \$12.5 million, Atlas LLC must maintain a Fixed Charge Coverage Ratio (as defined in the 2023 ABL Credit Agreement) of at least 1.00 to 1.00 while a Covenant Trigger Period (as defined in the 2023 ABL Credit Agreement) is in effect.

Under the ABL Amendment, Atlas LLC is permitted to make payments of dividends and distributions pursuant to certain limited exceptions and baskets set forth therein and otherwise generally subject to certain restrictions described therein, including that (i) no Event of Default (as defined under the 2023 ABL Credit Agreement) has occurred and is continuing, and (ii) no loans and no more than \$7.5 million in letters of credit that have not been cash collateralized are outstanding, and liquidity exceeds \$30.0 million at all times during the 30 days prior to the date of the dividend or distribution; provided that if any loans are outstanding or outstanding letters of credit exceed \$7.5 million and no Event of Default has occurred and is continuing, then Atlas LLC is permitted to make payments of dividends and distributions if, (i) Specified Availability (as defined under the 2023 ABL Credit Agreement) is higher than the greater of (a) \$20.0 million and (b) 20% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distribution as if such dividend or distribution had been made at the beginning of such period, or if (ii) (a) Specified Availability is higher than the greater of (x) \$15.0 million and (y) 15% of the pro forma Borrowing Base then in effect and during the 30 days prior to the date of the dividend or distributions as if such dividend or distribution had been made at the beginning of such period and (b) the Fixed Charge Coverage Ratio (as defined under the 2023 ABL Credit Agreement), as calculated on a pro forma basis, is greater than 1.00 to 1.00, as provided under the 2023 ABL Credit Agreement. Additionally, Atlas LLC may make additional payments of dividends and distributions in qualified equity interests and may make Permitted Tax Distributions (as defined under the 2023 ABL Credit Agreement).

#### *Second Amendment to the 2023 ABL Credit Agreement*

On January 27, 2025, Atlas LLC and certain other subsidiaries of the Company entered that certain Second Amendment to Loan, Security and Guaranty Agreement (the “Second ABL Amendment”), among Atlas LLC, as the borrower, the subsidiary guarantors party thereto, the lenders party thereto and Bank of America, N.A., as the ABL Agent. The Second ABL Amendment amends that certain Loan, Security and Guaranty Agreement dated as of February 22, 2023, as amended.

The Second ABL Amendment permitted the Company and its applicable affiliates to enter into the Second Term Loan Amendment, pursuant to which the principal amount of the existing DDT Loan was increased by an aggregate principal amount of \$100.0 million.

#### *Third Amendment to the 2023 ABL Credit Agreement*

On February 21, 2025, Atlas LLC and certain other subsidiaries of the Company entered into that certain Third Amendment to Loan, Security and Guaranty Agreement (the “Third ABL Amendment”), among Atlas LLC, as the borrower, the subsidiary guarantors party thereto, the lenders party thereto and Bank of America, N.A., as the ABL Agent. The Third ABL Amendment amends that certain Loan, Security and Guaranty Agreement dated as of February 22, 2023, as amended.

The Third ABL Amendment permitted the Company and its applicable affiliates to enter into the 2025 Term Loan Credit Agreement, pursuant to which Atlas LLC borrowed \$540.0 million from Stonebriar in a single advance term loan that was made on February 21, 2025.

#### *Repayment of the 2023 ABL Credit Facility*

In February 2025, the Company used a portion of the proceeds from the Equity Offering, to repay the remaining \$70.0 million of the outstanding principal balance of the 2023 ABL Credit Facility.

As of June 30, 2025, Atlas LLC had no outstanding borrowings and \$0.2 million in outstanding letters of credit under the 2023 ABL Credit Facility. Additionally, as of June 30, 2025, the Borrowing Base was \$125.0 million, and Availability was \$124.8 million.

#### *Other Indebtedness*

The Company has other indebtedness of \$11.2 million of equipment finance notes as of June 30, 2025. There was de minimis interest expense and \$0.1 million of interest expense for the three and six months ended June 30, 2025, respectively, and de minimis interest expense for both the three and six months ended June 30, 2024. These equipment finance notes have terms ending in April 2026 through April 2031 and interest rates ranging from 2.24% to 10.89%.

#### *Critical Accounting Policies and Estimates*

As of June 30, 2025, there have been no material changes to our critical accounting policies and related estimates previously disclosed in our Annual Report. Refer to the accounting policies discussed in the notes to our Financial Statements under Note 2 - *Summary of Significant Accounting Policies*.

#### *Property, Plant and Equipment, Including Depreciation and Depletion*

In order to calculate depreciation of our fixed assets, other than plant facilities and mine development costs, we use the best estimated useful lives at the time the asset is placed into service.

Mining property and development costs, including plant facilities directly associated with mining properties, are amortized using the units of production method on estimated measures of tons of in-place reserves. The impact to reserve estimates is recognized on a prospective basis. Drilling and related costs are capitalized for deposits where proven and probable reserves exist. These activities are directed at obtaining additional information on the deposit or converting non-reserve minerals to proven and probable reserves, with the benefit being realized over a period greater than one year. At a minimum, we will assess the useful lives and residual values of all long-lived assets on an annual basis to determine if adjustments are required. The actual reserve life may differ from the assumptions we have made about the estimated reserve life.

We evaluate long-lived assets for potential impairment indicators whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If such a review should indicate that the carrying amount of long-lived assets is not recoverable, the Company will reduce the carrying amount of such assets to fair value.

#### *Business Combinations*

We allocate the purchase price of any business we acquire to the identifiable assets acquired and liabilities assumed based on their estimated fair values. Any excess purchase price over the fair value of the net identifiable assets acquired is recorded as goodwill. We use all available information to estimate fair values, including quoted market prices, the carrying value of acquired assets and assumed liabilities and valuation techniques such as discounted cash flows, relief-from-royalty method, with or without method, multi-period excess earnings method, or cost to recreate method. We engage third-party appraisal firms to assist in the fair value determination of identifiable long-lived assets, identifiable intangible assets, as well as any contingent consideration that provides for additional consideration to be paid to the seller if certain future conditions are met. These estimates are reviewed during the 12-month measurement period and adjusted as soon as the necessary information becomes available but no later than one year from the acquisition date. The judgments made in determining the estimated fair value assigned to each class of assets acquired and liabilities assumed, as well as asset lives, can materially impact our financial condition or results of operations. For further discussion on our recently completed acquisitions, see Note 3 - *Acquisitions*, to the accompanying Financial Statements included elsewhere in this Report.

#### *Valuation of Goodwill and Acquired Intangible Assets*

We assess our goodwill for impairment annually, or whenever events or circumstances indicate that the carrying amount of goodwill may not be recoverable. We determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying value after considering qualitative, market and other factors. If it is necessary to perform the quantitative assessment to determine if our goodwill is impaired, the fair value is determined using significant unobservable inputs, or Level 3 in the fair value hierarchy. If the carrying amount exceeds the fair value, an impairment loss is recognized in the current period in an amount equal to the excess.

The expected future cash flows used for impairment reviews and related fair value calculations are based on subjective, judgmental assessments of projected revenue growth, pricing, gross profit rates, SG&A rates, working capital fluctuations, capital expenditures, discount rates and terminal growth rates. The acquired definite-lived intangible assets are evaluated for impairment when events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. For further discussion on our recently completed acquisitions, see Note 4 - *Goodwill and Acquired Intangible Assets*, to the accompanying Financial Statements included elsewhere in this Report.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Our business is subject to various types of market risks that include interest rate risks, market demand risks, commodity pricing risks, credit risks and inflation risks. Except as set forth below, our risk exposure related to these items has not changed materially since December 31, 2024.

#### Interest Rate Risks

In February 2025, we used a portion of the net proceeds from the Equity Offering to repay the remaining \$70.0 million of outstanding principal under the 2023 ABL Credit Facility. As of June 30, 2025, we had no variable-rate indebtedness outstanding.

#### Credit Risks

We recognized credit loss expense of \$4.1 million for both the three and six months ended June 30, 2025, due to a dispute with a counterparty. See Note 2 – *Summary of Significant Accounting Policies* of the Financial Statements included elsewhere in this Report for additional information.

### Item 4. Controls and Procedures.

#### Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, as of the end of the period covered by this report (the “Evaluation Date”). Based on this evaluation, our principal executive officer and principal financial officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were not effective due to the material weakness in our internal control over financial reporting described below.

#### Material Weakness

As previously reported in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2024, management identified deficiencies related to our information technology (“IT”) general controls (“ITGCs”) in the area of IT program change management and logical access controls that, when viewed in combination, aggregated to a material weakness. Specifically, management determined that we did not maintain effective controls over program change management and logical access for financially significant applications to ensure that IT program and data changes affecting financial IT applications and underlying accounting records are identified, tested, authorized and implemented appropriately. As a result, the application controls and IT-dependent manual controls that rely upon information from the impacted IT applications were also deemed ineffective.

While we have concluded that this material weakness did not result in a material misstatement in our Financial Statements, it was not remediated as of June 30, 2025, and thus could have created a reasonable possibility that a material misstatement to the annual or interim financial statements would not have been prevented or detected on a timely basis. Accordingly, we determined that these control deficiencies constituted a material weakness.

With respect to the material weakness above, management developed a remediation plan to address the material weakness and to improve the design and operating effectiveness of our ITGCs. As part of such plan we have, among other things, evaluated and implemented enhanced process controls around user access management and expanded documentation and review procedures to monitor, evaluate and support control effectiveness. We believe that upon completion, we will have strengthened our ITGCs to address and successfully remediate the identified material weakness. However, control weaknesses are not considered remediated until new internal controls have been operational for a period of time, are tested, and management concludes that these controls are operating effectively.

#### Moser Acquisition

As disclosed in Note 3 - *Acquisitions* in the notes to the accompanying Financial Statements, we acquired Moser and its wholly-owned subsidiary on February 24, 2025, and its total revenues constituted approximately 5.5% and 4.0% of total revenues as shown in our Financial Statements for the three and six months ended June 30, 2025, respectively. The total assets of Moser acquired constituted approximately 12.3% of total assets as shown in our Financial Statements as of June 30, 2025. We excluded Moser’s disclosure controls and procedures that are subsumed by its internal control over financial reporting from the scope of management’s assessment of the effectiveness of our disclosure controls and procedures. This exclusion is in accordance with the guidance issued by the Staff of the SEC that an assessment of a recently acquired business’s internal controls may be omitted from management’s assessment of internal control over financial reporting for one year following the acquisition. As part of the Company’s ongoing integration activities, the Company’s financial reporting controls and procedures are in the process of being implemented with respect to the acquired operations. The Company and Moser used separate accounting systems through June 30, 2025. The Financial Statements presented in this Report were prepared using information obtained from these separate accounting systems.

**Changes in Internal Control over Financial Reporting**

Other than the material weakness and incorporating Moser's controls following the Moser Acquisition described above, there have been no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended June 30, 2025 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



## PART II—OTHER INFORMATION

### Item 1. Legal Proceedings.

On July 2, 2024, Patrick Ayers, a purported shareholder (the “Plaintiff”), filed a derivative and class action complaint in the Delaware Court of Chancery against certain current and former directors of the Company and certain of the Company’s affiliates. The complaint asserts claims of breach of fiduciary duty related to the corporate reorganization that changed the Company’s Up-C structure to a customary C corporation. The complaint seeks unspecified damages from the defendants for the plaintiff individually and on behalf of the Company and other former Class A common stockholders as well as an award of attorneys’ fees and costs. We dispute these allegations and intend to vigorously defend against these claims. This lawsuit is currently in discovery. Given the uncertainty of litigation, the preliminary stage of the cases, and the legal standards that must be met for success on the merits, we cannot estimate the reasonably possible loss or range of loss that may result from these derivative actions.

In addition to the matter above, we are currently involved in, and may in the future be involved in, legal proceedings, claims, regulatory inquiries, audits, and governmental investigations incidental to our business, including putative class actions, collective actions, employment, commercial claims and other matters. While the outcome of any litigation is inherently unpredictable, based on currently available facts and our current insurance coverages, we do not believe that the ultimate resolution of any of these matters will have a material adverse impact on our financial condition, results of operations or cash flows. We are not aware of any material legal proceedings contemplated by governmental authorities.

### Item 1A. Risk Factors.

Except as set forth below, during the three months ended June 30, 2025, there have been no material changes to the risk factors previously disclosed under the heading “Risk Factors” in our Annual Report and Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, filed with the SEC on May 6, 2025.

#### ***Changes in U.S. trade policy and the impact of tariffs could adversely affect our business, results of operations and financial position.***

Our business and results of operations may be adversely affected by uncertainty and changes in U.S. trade policies, including tariffs, trade agreements or other trade restrictions imposed by the U.S. or other governments. For example, on April 2, 2025, the U.S. government announced a 10% tariff on product imports from almost all countries and has since announced individualized higher tariffs on certain other countries. Additionally, on June 3, 2025, the U.S. government imposed a 50% tariff on steel imports, an increase from the previously announced 25% tariff. As a result of the current administration’s trade policy, tariffs may increase our and our customers’ raw material input costs. Any further trade restrictions, retaliatory trade measures or additional tariffs could result in higher input costs to produce our products and increased costs to provide our services. To the extent that we are unable to pass all or any of such cost increases on to our customers, such cost increases could adversely affect our returns on investment and limit our ability to pursue future growth projects.

To the extent any such tariffs remain in place for a sustained period of time, or in the event of a global or domestic recession resulting therefrom, our customers could decide to delay currently planned growth projects or forego them entirely, each of which could result in decreased demand for our products and services and adversely affect our results of operations and financial condition.

The ultimate impact of these trade measures on our business operations and financial results is uncertain and may be affected by various factors, including whether and when such trade measures are implemented, the timing when such measures may become effective, and the amount, scope, or nature of such trade measures, and our ability to execute strategies to mitigate the potential negative impacts resulting therefrom.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.***Issuer Purchases of Equity Securities*

Our Common Stock repurchase activity for the three months ended June 30, 2025 was as follows:

Period	Total Number of Shares Purchased (1)	Average Price Paid Per Share (2) (In thousands, except per share amounts and shares)	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (3)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs
April 1, 2025 – April 30, 2025	—	\$ —	—	\$ 200,000
May 1, 2025 – May 31, 2025	16,380	\$ 12.21	16,380	\$ 199,800
June 1, 2025 – June 30, 2025	—	\$ —	—	\$ 199,800
<b>Total</b>	<b>16,380</b>	<b>\$ 12.21</b>	<b>16,380</b>	

(1) Such shares are cancelled and retired.

(2) The average price paid per share includes any commissions paid to repurchase stock.

(3) On October 24, 2024, the Board of Directors of the Company (the “Board”) authorized a share repurchase program under which the Company may repurchase up to \$200.0 million of outstanding Common Stock until December 31, 2026. The program may be suspended, modified, or discontinued by the Board at any time without prior notice.

**Item 3. Defaults Upon Senior Securities.**

None.

**Item 4. Mine Safety Disclosures.**

Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K (17 C.F.R. Section 229.104) is included in Exhibit 95.1 to this Report.

**Item 5. Other Information.**

During the fiscal quarter ended June 30, 2025, none of our officers or directors (as defined in Rule 16a-1(f) under the Exchange Act) adopted or terminated a “Rule 10b5-1 trading arrangement” or a “non-Rule 10b5-1 trading arrangement,” as each term is defined in Item 408 of Regulation S-K, except as follows:

Chris Scholla, our Executive Vice President and President, Sand and Logistics, adopted a Rule 10b5-1 trading arrangement on March 31, 2025 for the potential sale of up to 110,000 shares Common Stock, subject to certain conditions. The arrangement’s expiration date is January 2, 2026.

**Item 6. Exhibits.**

The information called for by this Item is incorporated herein by reference from the Exhibit Index included in this Report.

Exhibit Number	Description
<a href="#"><u>3.1</u></a>	<a href="#"><u>Amended and Restated Certificate of Incorporation of the Company, as filed with the Secretary of State of the State of Delaware on October 2, 2023 (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K (Commission File No. 001-41828) filed on October 3, 2023).</u></a>
<a href="#"><u>3.2</u></a>	<a href="#"><u>Amended and Restated Bylaws of the Company, effective as of October 2, 2023 (incorporated by reference to Exhibit 3.2 to the Registrant's Current Report on Form 8-K (Commission File No. 001-41828) filed on October 3, 2023).</u></a>
<a href="#"><u>31.1*</u></a>	<a href="#"><u>Certification of Principal Executive Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></a>
<a href="#"><u>31.2*</u></a>	<a href="#"><u>Certification of Principal Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></a>
<a href="#"><u>32.1*</u></a>	<a href="#"><u>Certification of Principal Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u></a>
<a href="#"><u>32.2*</u></a>	<a href="#"><u>Certification of Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u></a>
<a href="#"><u>95.1*</u></a>	<a href="#"><u>Mine Safety Disclosures.</u></a>
101.INS*	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because XBRL tags are embedded within the Inline XBRL document.
101.SCH*	Inline XBRL Taxonomy Extension Schema With Embedded Linkbase Documents
104*	Cover page formatted as Inline XBRL and contained in Exhibit 101

\* These exhibits are filed or furnished with this Report.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### ATLAS ENERGY SOLUTIONS INC.

Date: August 5, 2025

By:

/s/ John Turner

**John Turner**

**President and Chief Executive Officer**

By:

/s/ Blake McCarthy

**Blake McCarthy**

**Chief Financial Officer**



**CERTIFICATION OF CHIEF EXECUTIVE OFFICER  
PURSUANT TO RULES 13A-14(A) AND 15D-14(A)  
OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED**

I, John Turner, President and Chief Executive Officer of Atlas Energy Solutions Inc., certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2025 of Atlas Energy Solutions Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: August 5, 2025

By:

/s/ John Turner  
**John Turner**  
**President and Chief Executive Officer**



**CERTIFICATION OF CHIEF FINANCIAL OFFICER  
PURSUANT TO RULES 13A-14(A) AND 15D-14(A)  
OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED**

I, Blake McCarthy, Chief Financial Officer of Atlas Energy Solutions Inc., certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2025 of Atlas Energy Solutions Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: August 5, 2025

By:

/s/ Blake McCarthy  
**Blake McCarthy**  
**Chief Financial Officer**

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**CERTIFICATION OF CHIEF EXECUTIVE OFFICER  
PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED  
PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Atlas Energy Solutions Inc., a Delaware corporation (the “Company”), on Form 10-Q for the period ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, John Turner, President and Chief Executive Officer of the Company, hereby certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 5, 2025

By:

/s/ John Turner  
**John Turner**  
**President and Chief Executive Officer**

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**CERTIFICATION OF CHIEF FINANCIAL OFFICER  
PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED  
PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Atlas Energy Solutions Inc., a Delaware corporation (the “Company”), on Form 10-Q for the period ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Blake McCarthy, Chief Financial Officer of the Company, hereby certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 5, 2025

By:

/s/ Blake McCarthy  
**Blake McCarthy**  
**Chief Financial Officer**

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**Exhibit 95.1**

**Mine Safety Disclosures**

The following disclosures are provided pursuant to Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act (the “Act”) and Item 104 of Regulation S-K, which requires certain disclosures by companies required to file periodic reports under the Securities Exchange Act of 1934, as amended, that operate mines regulated under the Federal Mine Safety and Health Act of 1977 (the “Mine Act”).

*Mine Safety Information.* Whenever the Federal Mine Safety and Health Administration (“MSHA”) believes a violation of the Mine Act, any health or safety standard or any regulation has occurred, it may issue a citation that describes the alleged violation and fixes a time within which the U.S. mining operator must abate the alleged violation. In some situations, such as when MSHA believes that conditions pose a hazard to miners, MSHA may issue an order removing miners from the area of the mine affected by the condition until the alleged hazards are corrected. When MSHA issues a citation or order, it generally proposes a civil penalty, or fine, as a result of the alleged violation, that the operator is ordered to pay. Citations and orders can be contested and appealed, and as part of that process, may be reduced in severity and amount, and are sometimes dismissed. The number of citations, orders and proposed assessments vary depending on the size and type (underground or surface) of the mine as well as by the applicable MSHA District or the MSHA inspector(s) assigned.

The following table details the total number of, and the proposed dollar assessment for, violations, citations and orders issued by MSHA during the quarter ended June 30, 2025 upon periodic inspection of our mine facilities in accordance with the referenced sections of the Mine Act:

(in whole dollars)

Mine or Operating Name/MSHA Identification Number	Section 104 S&S Citations <sup>(1)</sup>	Section 104(b) Orders <sup>(2)</sup>	Section 104(d) Citations and Orders <sup>(3)</sup>	Violations Under Section 110(b)(2) <sup>(4)</sup>	Section 107(a) Orders <sup>(5)</sup>	Total Dollar Value of MSHA Assessments Proposed <sup>(6)</sup>	Total Number of Mining- Related Fatalities	Received Notice of Pattern of Violations Under Section 104(e) (Yes/No)	Received Notice of Potential to Have Pattern Under Section 104(e) (Yes/No)	Legal Actions Pending as of Last Day of Period	Legal Actions Initiated During Period	Legal Actions Resolved During Period
N. Kermit, TX	0	0	0	0	0	\$495	0	No	No	0	0	0
S. Kermit, TX	0	0	0	0	0	\$193	0	No	No	0	0	0
Atlas 115/874	0	0	0	0	0	\$1,784	0	No	No	0	0	0
OnCore1	0	0	0	0	0	\$592	0	No	No	0	0	0
OnCore2	0	0	0	0	0	\$0	0	No	No	0	0	0
OnCore2b	0	0	0	0	0	\$0	0	No	No	0	0	0
OnCore3b	0	0	0	0	0	\$0	0	No	No	0	0	0
OnCore4	0	0	0	0	0	\$0	0	No	No	0	0	0
OnCore5	0	0	0	0	0	\$0	0	No	No	0	0	0
OnCore6	0	0	0	0	0	\$336	0	No	No	0	0	0
OnCore7	0	0	0	0	0	\$168	0	No	No	0	0	0
OnCore8	0	0	0	0	0	\$0	0	No	No	0	0	0
OnCore9	0	0	0	0	0	\$0	0	No	No	0	0	0

(1) Citations received from MSHA under Section 104 of the Mine Act for violations of mandatory health or safety standards that could significantly and substantially contribute to the cause and effect of a mine safety or health hazard.

(2)Orders issued by MSHA under Section 104(b) of the Mine Act, which represents a failure to abate a citation under section 104(a) within the period of time prescribed by MSHA. This results in an order of immediate withdrawal from the area of the mine affected by the condition until MSHA determines that the violation has been abated.

(3)Citations and orders issued by MSHA under Section 104(d) of the Mine Act for an unwarrantable failure to comply with mandatory health or safety standards.

(4)Violations deemed by MSHA to be flagrant under Section 110(b)(2) of the Mine Act.

(5)Orders issued by MSHA under Section 107(a) of the Mine Act for situations in which MSHA determined an “imminent danger” (as defined by MSHA) existed.

(6)Amounts included are the total dollar value of proposed assessments received from MSHA from April 1, 2025, through June 30, 2025, regardless of whether the assessment has been challenged or appealed. Citations and orders can be contested and appealed, and as part of that process, are sometimes reduced in severity and amount, and sometimes dismissed. The number of citations, orders, and proposed assessments vary by the MSHA District’s approach to enforcement and vary depending on the size and type of the operation. There may be violations which have not been assessed as at the time of this report.

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